



Agenda and Reports

20 September 2018

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12 September 2018

To: All Members of Buckinghamshire County Council

SUMMONS

You are requested to attend the meeting of Buckinghamshire County Council to be held in **Oculus, on Thursday 20 September 2018 at 9.30 am**, to transact the business set out in the agenda overleaf.

SARAH ASHMEAD
Monitoring Officer

If you would like to attend a meeting, but need extra help to do so, for example because of a disability, please contact us as early as possible so we can try to put the right support in place. For further information please contact Claire Hawkes on 01296 382343.

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AGENDA

Page No

1 MINUTES

7 - 16

To confirm the minutes of the meeting of the Council held on 26th July 2018.

2 PETITIONS

3 COMMUNICATIONS

- a To receive any apologies for absence
- b To receive any communications the Chairman wishes to present to the Council

4 DECLARATIONS OF INTEREST

To disclose any Personal or Disclosable Pecuniary Interests

5 WORLD WAR I COMMEMORATIONS

17 - 20

To note the report from Cllr Bill Bendyshe-Brown

6 REPORT OF BUCKINGHAMSHIRE FIRE AND RESCUE SERVICE

21 - 34

To receive the presentation of the Buckinghamshire Fire and Rescue Service from Cllr Roger Reed, Chairman of the Buckinghamshire and Milton Keynes Fire Authority and Mr Neil Boustred, Area Commander.

7 YOUTH JUSTICE STRATEGIC PLAN

35 - 64

To approve the 2018-19 Youth Justice Strategic Plan.

8 CABINET MEMBERS' REPORTS

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To note the written report of Cabinet Members, and any written questions & responses received.

To receive any additional verbal updates from Cabinet Members on their reports, as well as provide an opportunity for any oral questions from Members.

A Leader of the Council

B Deputy Leader and Cabinet Member for Transportation

C Cabinet Member for Community Engagement & Public Health

D Cabinet Member for Children's Services

E Cabinet Member for Education & Skills

F Cabinet Member for Planning & Environment

G Cabinet Member for Health & Wellbeing

H Cabinet Member for Resources

9 NOTICES OF MOTION

10 MEMBER DEVELOPMENT EVENTS - INFORMATION ONLY

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11 CABINET MEMBER DECISIONS TAKEN - INFORMATION ONLY

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12 DATE OF NEXT MEETING

The next meeting of Council will take place on 22nd November at 09.30 at the Oculus, Aylesbury.

BUCKINGHAMSHIRE COUNTY COUNCIL

MINUTES

Minutes of the meeting of the Buckinghamshire County Council convened and held on Thursday 26 July 2018 in Oculus, commencing at 9.30 am and concluding at 11.40 am.

PRESENT

Ms N Glover in the Chair;

Mr M Appleyard, Mr R Bagge, Mr W Bendyshe-Brown, Mrs P Birchley, Ms J Blake, Mr S Bowles, Mr N Brown, Mr T Butcher, Mr D Carroll, Mr W Chapple OBE, Mr J Chilver, Mr C Clare, Mrs L Clarke OBE, Mrs A Cranmer, Mrs I Darby, Mr D Dhillon, Mr C Etholen, Mr M Farrow, Mrs B Gibbs, Mr C Harriss, Mr D Hayday, Lin Hazell, Mr M Hussain, Mr N Hussain, Mr P Irwin, Mr S Lambert, Ms A Macpherson, Mrs W Mallen, Mr D Martin, Mr R Reed, Mr B Roberts, Mr D Shakespeare OBE, Mr M Shaw, Mrs L Sullivan, Mrs J Teesdale, Mr M Tett, Ms J Ward, Mr D Watson, Mr W Whyte, Ms A Wight and Ms K Wood

DIGNITARIES AND OTHERS PRESENT

Ms R Farwell

APOLOGIES FOR ABSENCE

Apologies for absence were received from Mr A Collingwood, Mr C Ditta, Mr A Hussain, Mr R Khan, Mr P Martin, Julia Wassell, Mr G Williams, Mr B Allen, Mrs M Clayton, Mr P Lawrence and Mr K Ross MBE DL

1 MINUTES

The minutes of the meeting held on 17 May 2018 were agreed as a correct record.

2 PETITIONS

Mrs Ward presented a petition on behalf of residents of Oakfield, objecting to the proposed closure of access to the A41 at the Bedgrove junction. The petition was handed to the Chief Executive.

3 COMMUNICATIONS

Minute's Silence:

The Chairman opened Council with a minute's silence to pay respect to three remarkable Buckinghamshire gentlemen who had sadly passed away; Lord Carrington, Lord Cottesloe and ex-County Councillor Frank Sweatman.

Written Questions:

The Chairman advised Members that responses to written questions had been published online.

Chairman's Report:

The Chairman reported on events since the last Council meeting, highlighting in particular:

- Since being appointed as Chairman of Council, she had attended or been represented at 33 events across the county and beyond over the last 69 days.
- One of the highlights was to lead a small party of County Councillors on a trip to Belgium where they visited several World War One battlefield sites and cemeteries, a trip funded at their own expense. The Chairman shared photos of the trip.
- The Chairman was honoured to be able to lay a wreath at both the Menin Gate and the Tyne Cot Memorial at a commemoration ceremony for former Buckinghamshire County Council Weights and Measures Officer Lance Corporal Arthur Ormerod who was killed in the battle of Menin Road on 20 September 1917.
- She had also hosted a number of events which included two receptions for volunteers who supported the work of the County Council, a small dinner party for her two charities and an Investiture Ceremony where recipients of the British Empire Medal were presented with their awards by the Lord-Lieutenant.
- On 18 July the Chairman and the Chief Executive hosted a special ceremony for 11 Council staff members ranging from a school caretaker to a reablement worker. They were presented with framed certificate to mark their 25 years' service at the Council.

The Chairman thanked Members for their support with events, in particular, the Vice Chairman for attending the Royal Air Force High Wycombe procession Honours Awards ceremony last week.

4 DECLARATIONS OF INTEREST

There were no declarations of interest.

5 TREASURY MANAGEMENT ANNUAL REPORT

Mr J Chilver, Cabinet Member for Resources, presented the report.

RESOLVED

Council AGREED the Treasury Management Annual Report and Prudential Indicators for 2017/18.

6 ANNUAL PAY POLICY STATEMENT

Mr M Tett, Leader of the Council, presented the report and confirmed that it had been agreed by the cross-party Senior Appointments and Bucks Pay Award Committee.

RESOLVED

Council AGREED the Annual Pay Policy Statement.

7 CABINET MEMBERS' REPORTS

Leader

The Leader provided updates on recent announcements made at the end of the Parliamentary session, these included:

- Government would be looking into the issue of reduced revenue funding to local councils. There would be a sum of money to mitigate the impact of this, although it was not yet clear what this would mean for the County Council. The Leader had asked the Director of Finance and Procurement to look into this further.
- Government would be running a further pilot on business rates retention. The previous pilot enabled retention of 100% of business rate growth but this would now be reduced to 75%. The Leader hoped that the County and Districts would be able to successfully work together to achieve the best outcome for Buckinghamshire.
- Publication of the new National Planning Policy Framework (NPPF). The impact of this for Buckinghamshire as an area of high house prices was that the county had significantly increased housing targets. This would impact on the county in terms of housing growth and the associated infrastructure needs and councils could be penalised if developers did not complete houses that they had planning permission to build.

In response to Member questions, the Leader highlighted the following:

- The Leader continued to lobby Government to rationalise the variety of funding streams available to support growth and infrastructure, as this would assist local authorities with longer term financial planning.
- The County Council's green belt policy was to protect and maintain green belt unless in extreme circumstances. The Leader would continue to maintain that protection. The new NPPF allowed councils to release green belt if there was no other option.
- There was no conclusion from Government on local government reorganisation and no information given on expected timings of this announcement.
- An announcement confirming the route of the Expressway was still pending.
- In response to a question around the A4010 the Leader highlighted that England's Economic Heartland were required to consider the "major road network", which are major 'A' roads and bring forward proposals on how these will link with the Expressway. There could also be a requirement to then develop housing along the improved major road network.
- In response to concerns about keeping roads moving with HS2 construction, the Leader confirmed that HS2 were not yet starting construction, but they were undertaking ground investigations. The only quasi construction works was adjacent to the M25 near Denham, which was to construct access roads and compounds. Ground investigation works along the A413 were underway currently but this would be temporary. There was a dedicated team of officers working hard to look at how the impacts of this would be mitigated.
- In terms of Brexit, the County Council had never taken a definitive stance on Brexit. Government wanted a negotiated withdrawal agreement and trade agreement, and if successful, there would be no need for stockpiling. However, Government were right to be cautious in working out contingency plans for a 'no deal' situation. The County Council was working closely with businesses and had run a summit last year in High Wycombe and there was another planned with neighbouring areas which would consider the action required of businesses and the council collectively. This would take place at a time when negotiations

on future trade agreements were clearer.

Deputy Leader, Cabinet Member for Transportation

The Deputy Leader and Cabinet Member for Transportation welcomed Mrs Clarke OBE back after a period of ill health. He also welcomed Mrs Bennion back after recovering from an accident.

He paid tribute to Transport for Buckinghamshire staff for their hard work in resurfacing the county's roads in exceptionally hot weather conditions.

In response to Member questions, he highlighted the following:

- That the Freight Strategy recently adopted had been applauded by other counties. He confirmed that he was aware of the problems of parking for HGVs and assured Members that he would investigate this.
- In response, to a question about resurfacing local roads, one which was publicly owned and one which was private, Mr Shaw advised that residents across Buckinghamshire would not be happy if the Council spent money on repairing private residential roads. However, he confirmed that he would be happy to work with the local Member to arrange for the work to be done, if the residents wanted to pay for TfB to undertake the repair work, whilst repairing public highways in the local area.
- Assurance was given that work on installing rising bollards in Mr Lambert's division would be completed on time and the Cabinet Member would also confirm delivery timescales for A418 junction improvements.
- County Council looked forward to working more closely with AVDC on parking surveys and other opportunities to collaborate.
- In response to a question on the issue of weeds and gully clearing, the Cabinet Member confirmed that the small budget of £125,000 for this year was under pressure, but discussions were taking place with TfB about how to tackle this next year.
- The Cabinet Member was thanked for his support in Bryant's Bottom which had experienced significant flooding issues. The Cabinet Member confirmed that he would ensure that agreed timeframes for drainage works in the village were met.

Cabinet Member for Community Engagement and Public Health

The Cabinet Member added the following points:

- Work on the Aylesbury Library refurbishment would commence on 9 August. The temporary library in the study centre would open on 14 August before the new library opened fully in November.
- Members should visit the Archives, which had recently been awarded accredited status by the National Archives.
- He reminded Members and the public of how to look after themselves and others in the current heat and encouraged people to look out for our vulnerable residents.

In response to Member questions, the Cabinet Member highlighted the following points:

- Public Health checks in Chesham would be continuing.

- In relation to a question on protecting our vulnerable residents in the event of a Brexit no deal, the Leader confirmed that this was a national policy issue and that fundamentally guidance would be needed from Government, in terms of what actions should be taken to protect the vulnerable, and the council would always follow guidance given.

Cabinet Member for Planning and Environment

In response to Member questions, the Cabinet Member highlighted the following:

- It was noted that the Chiltern Conservation Board had agreed to lobby Government for the Chilterns to be recognised as a National Park, rather than an Area of Outstanding Beauty and the Cabinet Member was asked if the council would support this. The Cabinet Member explained that he would be looking into the pros and cons of this proposal.
- Waste was a significant issue at present, the council had a 99% satisfaction rate from residents in this area. The council had an excellent record in dealing with fly tipping and had a zero tolerance policy on this. The council had successfully prosecuted 1:38 people fly tipping, compared to a national average of 1:638.
- The Leader added that the council had also been very successful in enforcing on the spot fines for fly tipping. Publicity campaigns encouraged people to report fly tipping incidents quickly so that evidence could be gathered to identify offenders. The LGA were also lobbying for manufacturers to reduce wrapping on products to minimise waste.
- Identifying orphaned land was important to Mr Chapple and he was happy to work with the District, Town and Parish Councils to identify small pockets of orphaned land and ensure they were looked after. However, he highlighted that this would also need the cooperation of private owners.
- Country parks staff were congratulated and recognised for their excellent work. Members were reminded that the county's country parks were renowned and also cost neutral. Mr Chapple thanked all the volunteers who worked in the parks and in maintaining rights of way.

Cabinet Member for Resources

In response to Member questions, the Cabinet Member highlighted the following:

- Misuse of blue badges was responded to appropriately and penalties were issued. Misuse of disabled spaces was an issue in Buckinghamshire with the level of incidents being equitable to what you would expect in a London borough. Mr Shaw added that there was a zero tolerance to misuse of disabled parking spaces.
- Recent IT issues had been stabilised. The council was in the process of developing a new technology strategy and ensuring that IT systems were resilient was fundamental to this. A new Director of Technology had been recruited and would be starting in the autumn.
- There were challenges in delivering the apprenticeship levy programme as there were restrictions on how the levy could be spent and schools were facing particular issues. The council was liaising with schools to encourage them to use the levy, and had used the schools levy through the council's corporate levy which helped use funds that would otherwise have been lost back to the government.
- Mr Chilver confirmed that he would be mindful of moving services online and

would ensure that those less able to access online services would still be able to access help and support. Libraries have resources to support residents in getting online.

Cabinet Member for Children's Services

The Cabinet Member drew attention to the Commissioner's report and the link to the report in his written update. He told Members that he was pleased that it was a positive report that endorsed the direction of travel the service were taking on the improvement programme.

Members were also reminded of the ongoing fostering and adoption information sessions. The next one would be taking place on 15 August 2018 in Buckingham and further details were on the website.

In response to Member questions the Cabinet Member, highlighted the following:

- The continuing support from wider Members to ensure that children and families in Buckinghamshire received a good service.
- It was confirmed that there would not be any closures of children's centres this year. In addition there were no changes to the public health services delivered through children's centres. Pre- consultation planning would continue over the summer and a public consultation would take place in October. Further information on the programme and timescales could be found on the website.
- It was confirmed that the Council had received Ofsted registration of the second children's home in Aylesbury and children would be moving into that imminently. Investment for next three homes had been agreed. The next new home would be in Aylesbury and options for a home in the Wycombe area for two remaining sites were being considered. The programme was continuing at pace to improve the number of placements within the county.
- The Chairman regretted issues with current homes in Aylesbury Vale but these were not council-run homes, therefore the County Council was limited in what it could do, other than working with local partners to help address issues where possible.
- The council's agency rate for social work staff was now in line with the national level, it was recognised this would fluctuate. The Cabinet Member monitored this closely.
- It was acknowledged by the senior team that there were still some issues with the quality of social care practice and work was taking place with front line teams to address these issues, ensuring that social workers are clear about what good looks like and should look like in Buckinghamshire. They were working at the grassroots level to support and coach teams to do better and improve this area. The Cabinet Member was reassured that progress was being made.
- Another Ofsted monitoring visit had taken place and the outcome of that would be communicated in the next week.
- The need for continued support for front line managers was acknowledged. The work and support put in place for social workers had improved, and there were various continuous development programmes taking place, including monthly masterclass sessions to enhance newly qualified and junior members of staff to improve expertise and knowledge.
- The Cabinet Member would check the status of the children's centre in Walton

Court.

Cabinet Member for Health and Wellbeing

The Cabinet Member added:

- To date there had been 128 responses on the draft Short Breaks Strategy consultation and six events had been held to gain feedback from service users.
- It was acknowledged that certain areas of the social care workforce still face recruitment issues, in regards to senior social workers and occupational therapists.
- A Dementia conference would be held on 28 September in Aylesbury.

In responses to Member questions, the Cabinet Member highlighted the following:

- In relation to adult social care funding in the government Green Paper and the impact of the forecast funding gap for Buckinghamshire, the Cabinet Member agreed to look into what the funding gap would be in Buckinghamshire and a written response would be provided.

ACTION: Ms HAZEL

- The Cabinet Member agreed to meet Mr Lambert and colleagues at the town council to discuss their work on 'dementia friends' and how the council could help promote this.

Cabinet Member for Education and Skills

The Cabinet Member added:

- That getting early years work right was imperative. Buckinghamshire had the best performance in terms of providing places for children who qualify for places at early years settings
- The council had a good Ofsted record of school inspections but recognised areas where the service needs to be alert.
- Outstanding schools were rarely inspected. If a head teacher changed, there was a possibility that standards could change. The council had a team working with all schools to prepare for future Ofsted inspections to ensure they could approach this with confidence.
- There was a programme in place for school places and it was confirmed that there would be sufficient secondary school places.
- Members were reminded that they were all corporate parents and should ensure that children in care were looked after, listened to and that their aspirations for the future were heard.

In response to Member questions, the Cabinet Member highlighted the following:

- The Cabinet Member was part of the Local Enterprise Partnership team which leads on the skills agenda in liaison with businesses. In the last few years, things had moved on at a great pace. Collaboration between schools and businesses had improved significantly.
- It was confirmed that there were no plans for changes to home to school transport provision this year. Budgetary pressures did mean that some changes

would be needed in future and Members would be briefed once options had been developed, but nothing would change prior to September 2019.

- It was acknowledged and understood that there were issues with some public bus services serving some schools, that had increased prices and reduced services. The Cabinet Member confirmed that he was aware and more consideration was needed about the viability of public bus services, particularly in rural areas.
- The service was looking at the criteria for SEN support. The council needed to look carefully at the whole picture around criteria as Buckinghamshire was currently supporting SEN children who would not qualify for this in other local authorities.
- The 'side by side' project was focussed on improving standards within schools. This project identified high quality teachers to spend time with schools that were struggling. The project had been running for nine months but it was too early to evaluate the impact.
- Information at a recent debate at Buckingham University illustrated the difficulty of changing the educational attainment gap between people in deprived areas and those in more affluent areas. This gap had not changed in five years. The 'side by side' project was the approach the council was adopting to try to change this. It was recognised that this would take a lot of time and effort and was a problem experienced by every local authority. Officers were working hard to try to break the mould and improve outcomes for children.
- The Chairman agreed to provide Mr Farrow with the plans for four schools that had recently been judged as "required improvement".

ACTION: MR APPLEYARD

- A Member thanked the Cabinet Member and officers for stepping in to assist parents when a public bus service in her area was withdrawn at short notice. The Cabinet Member reiterated that he would be carefully considering the risks of moving more toward public transport services providing home to school transport, as opposed to commissioning our own home to school transport.

8 SELECT COMMITTEE UPDATE

The Select Committee Chairman presented their reports.

Mr Watson, Chairman of the Finance, Performance and Resources Select Committee, highlighted that the Committee's upcoming Inquiry would be led by himself.

Mr Dhillon, Chairman of the Children's Select Committee, informed Members that he would be presenting the Committee's Inquiry report and recommendations on reducing permanent exclusions from schools in Buckinghamshire, to Cabinet in September. He highlighted that this was a national issue.

Mr Dhillon thanked Mrs Hawkswood, Members of the Inquiry group, Service Officers, Head Teachers and all other contributors to the Inquiry for their help and support.

Mr Roberts, Chairman for the Health and Adult Social Care Select Committee highlighted that he had been contacted by interested press in relation to the Committee's Childhood Obesity Inquiry, another national issue.

The following Member questions were asked:

- Ms Clarke asked what the council was doing about exclusions from the schools in Buckinghamshire. Mr Appleyard, Cabinet Member for Education said he would provide a short paper to all Members to update on this.

ACTION: Mr APPLEYARD

- Ms Macpherson highlighted that there were concerns about the Children's Mental Health Service and suggested that the relevant Select Committee consider this topic within their work programme. Mr Roberts confirmed that it was on the radar for the Health and Adult Social Care Select Committee and he would consider how and when to include this within their work programme.

Council NOTED the Select committee report.

9 NOTICES OF MOTION

There were no notices of motion.

10 MEMBER DEVELOPMENT EVENTS - INFORMATION ONLY

Information was noted.

11 CABINET MEMBER DECISIONS TAKEN - INFORMATION ONLY

Information was noted.

12 DATE OF NEXT MEETING

Thursday 20 September 2018 at 09:30am at the Oculus.

CHAIRMAN

County Council



Plans for Remembrance Sunday 11th November 2018 - To commemorate the 100th anniversary of the ending of World War 1

20th September 2018

BATTLE'S OVER – A NATION'S TRIBUTE

OUTLINE PLANS FOR EVENTS IN BUCKINGHAMSHIRE

Background

This report provides an update on behalf of the Buckinghamshire Armed Forces Community Covenant partnership. As Members will know a lot of preparatory work has gone into planning to celebrate the end of WW1 in Buckinghamshire, led by our Lord Lieutenant, Sir Henry Aubrey-Fletcher. He has held regular meetings with many organisations from across the County since 2014 and we are now in the final stages of preparation for 11th November this year when the County will be celebrating the Act of Remembrance up to and including 1100 and then lead into a period of celebration to emulate the fatigue felt by our nation but also the relief felt when nationwide celebrations were held.

Funding for the day has been provided by BCC (£2,000), AVDC (£1,000), WDC (£1,000), CDC (£1,000), SBDC (£1,000) and RBL (£500).

Partners are providing a range of additional support in terms of facilities and time on the day, as outlined below (for BCC, Joe Bradshaw will be providing officer support on the day).

We have also supported the RBL Silent Soldier campaign with 2 silent soldiers bought by BCC. Many more have been bought and displayed throughout the County.



Current Situation

We now have an outline timetable for the day which is as follows:

Timings	Event	Location	Organiser
6.am	<ul style="list-style-type: none"> Sleep In Peace Now – The Battles Over – a lone piper plays Battle’s Oer The Piper is being provided by RAF Halton 	War Memorial, Market Square, Aylesbury	RBL/BCC
6.15am	<ul style="list-style-type: none"> Breakfast of bacon roll and tea/coffee 	RBL Pop-in High Street, Aylesbury	RBL/BCC
11am	<ul style="list-style-type: none"> Remembrance Day Service and Parade 	Individual War Memorials and Market Square, Aylesbury	AVDC are organising the Aylesbury event
12.30pm	<ul style="list-style-type: none"> Ringling Remembers ⁽¹⁾ 	St Mary’s Church	St Mary’s Church
1 pm to 4 pm	<ul style="list-style-type: none"> Thank You to the World War One Generation Event⁽³⁾ Free entry but online tickets will be available 	The Oculus	AVDC/BCC
5.30 pm	<ul style="list-style-type: none"> Remembrance Day Church Service Led by Bishop Alan Wilson Open to everyone 	St Mary’s Church	Aylesbury TC
6.40pm	<ul style="list-style-type: none"> Leave Church Service to assemble in Market Square 		
6.55 pm	<ul style="list-style-type: none"> Battle’s Over – The Last Post – a bugler plays Bugler provided by RBL Lord Lieutenant leads the ceremony 	Market Square	RBL/BCC
7.00pm	<ul style="list-style-type: none"> Beacon of Light using a searchlight switched on 	Market Square	BCC
7.05 pm	<ul style="list-style-type: none"> Ringling Out for Peace⁽²⁾ 	St Mary’s Church	St Mary’s Church

There appears to be some “confusion” about the national Bell ringing on 11th November!

⁽¹⁾DCLG has supported ringing at 1230

⁽²⁾The National Association of Civic Officers which is the Association of Lord-Lieutenants has supported ringing at 1905.

We have asked Rector of St Mary’s to seek guidance from Bishop Alan on which or both timings the Churches will support!

⁽³⁾ 5 performances booked from Rockabella's to Aylesbury Grammar School Band and many stalls already agreed to be there.

Way Forward

We are developing a media plan to ensure all media outlets are made aware of the above events. We are working in close liaison with RBL and all District Councils, and through Churches Together to ensure maximum media coverage.

I will keep Members informed on any more details as they emerge but do ask that each Member passes these details to their Town and or Parish Councils asking them to disseminate this to their local communities.

Great tribute must be made to our Lord Lieutenant as well as Joe Bradshaw for helping to spearhead this programme.

BILL BENDYSHE-BROWN

THE COUNTY COUNCIL'S ARMED FORCES CHAMPION

County Council



Annual Report of the Buckinghamshire Fire & Rescue Service

20 September 2018

Report of the Chief Fire Officer

Executive Summary

Buckinghamshire Fire and Rescue Service (BFRS) continues to show sustained improvement through its response and business safety activity and changing how it works to provide a wider range of prevention services to the local community. The good financial performance of the Authority continues, with savings made across the whole of the Service. The council tax level for Buckinghamshire compared to other combined fire services remains the lowest in the country.

The Service has had a particularly busy and challenging period over the summer. However, by utilising our unique response and resilience model and working closely with our neighbours and partners, our crews and officers have coped magnificently, successfully responding to the demand. These arrangements work both ways, and we have also supported our neighbours as demand increased across the area. The Service also continues to push forward a wider range of community services, without passing the cost onto the taxpayer. In one example, the Service has attended nearly 3000 medical emergencies since April 2015, saving countless lives.

In short, over the last 4 years, the Fire Authority has provided more lifesaving services to the community and has not removed one fire engine, closed one fire station or made one firefighter compulsory redundant whilst ensuring that the council tax for taxpayers remains the lowest in the country.

Performance Trends (Buckinghamshire only)

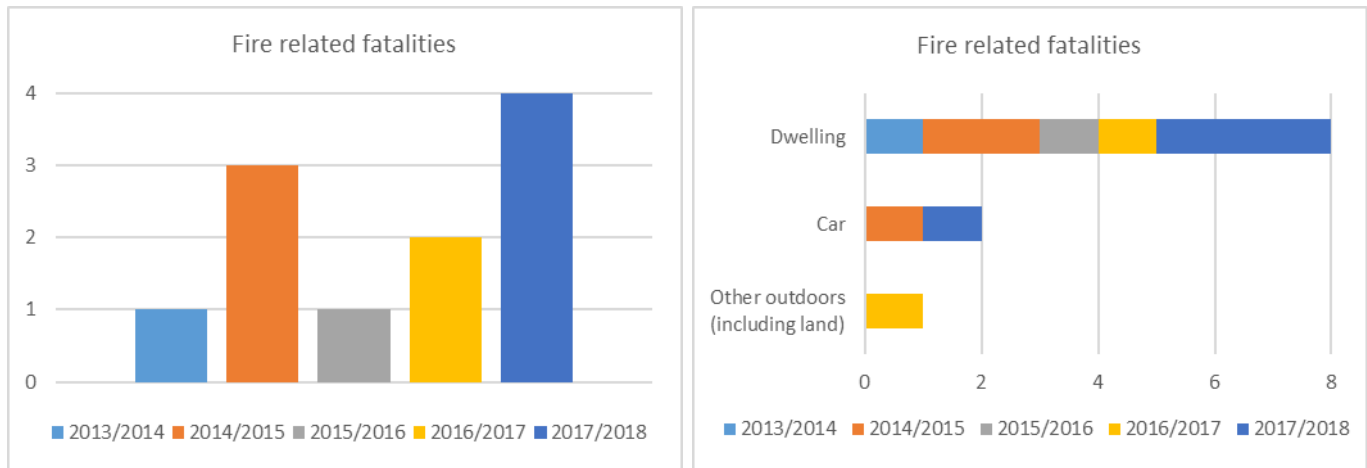
Total Incidents (excluding co-responder)

2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
4209	3863	3791	4087	4249



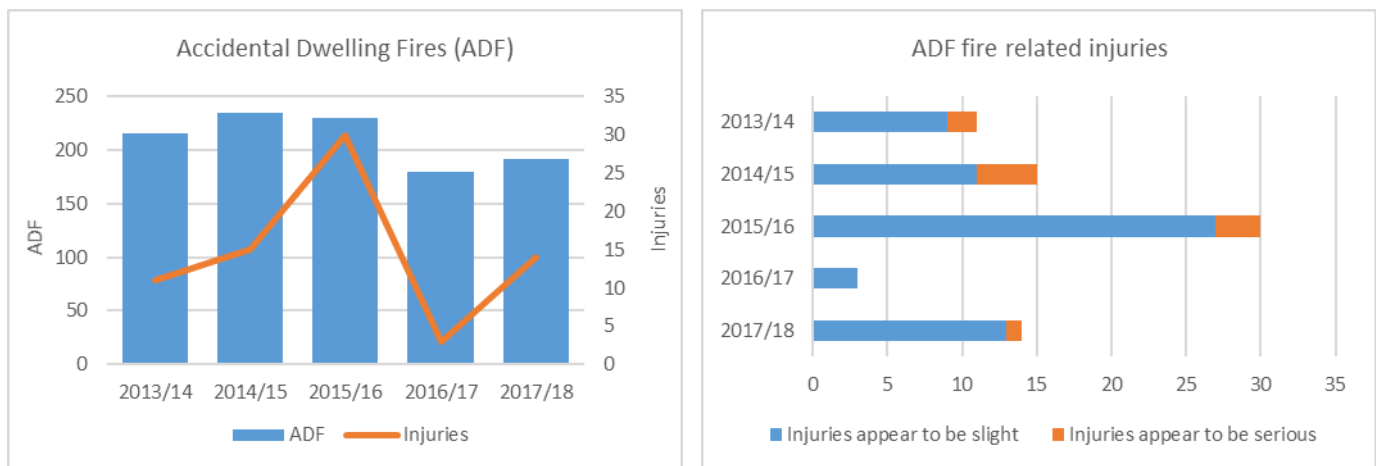
BFRS continue to experience a plateau in the overall trend in incident demand within Bucks, with the number of incidents remaining around the 4,000 figure for the fifth year. BFRS also attended over 450 Co-Responder incidents within Bucks during the same period.

Fire Related Fatalities

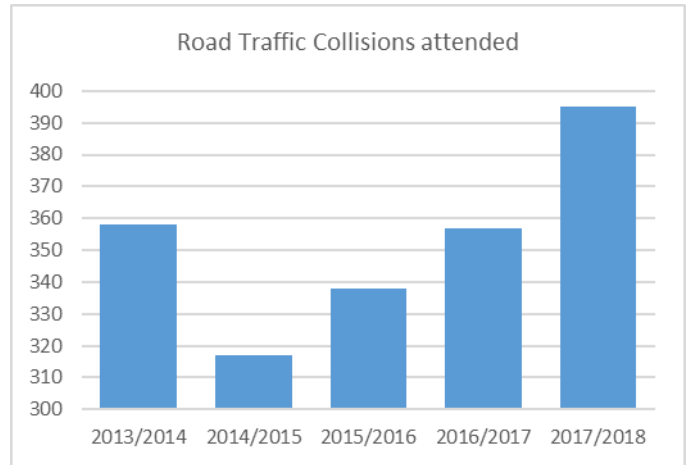
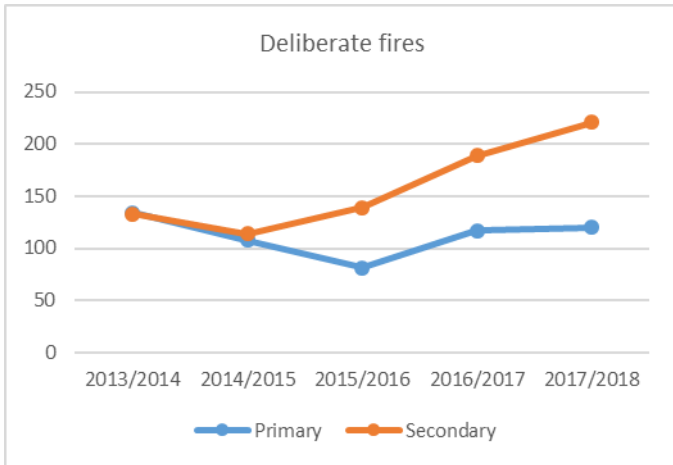


During 2017/18, four **fire related fatalities** were recorded in three separate incidents. All were suspected to be deceased at the time of arrival of the fire service. Three of the four were the result of accidental dwelling fires and were all smoking related. The fourth fatality was believed to be a suicide.

Preventing Incidents that Lead to Harm



The **Accidental Dwelling Fire (ADF)** figure increased slightly on 2016/2017. However, the number of incidents remained under 200 for the second year running, continuing the overall positive trend. These figures only reflect the actual number of incidents and does not take into consideration the increase in dwellings over the same period. Fire related injuries sustained at an ADF were nearly all minor. However, with new software and better data now being used, targeting those most vulnerable will be more accurate and effective.

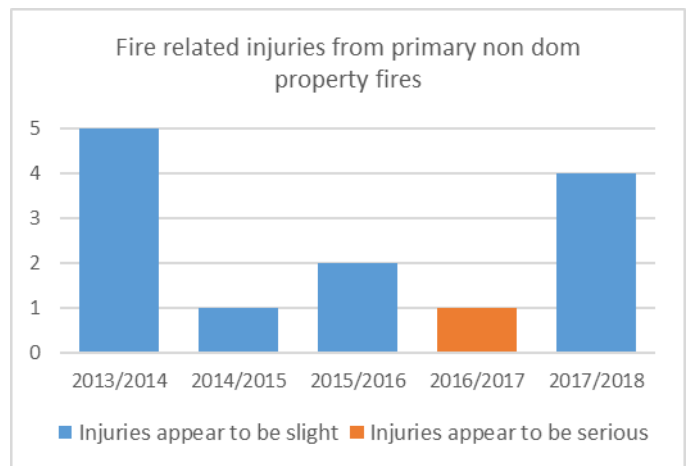
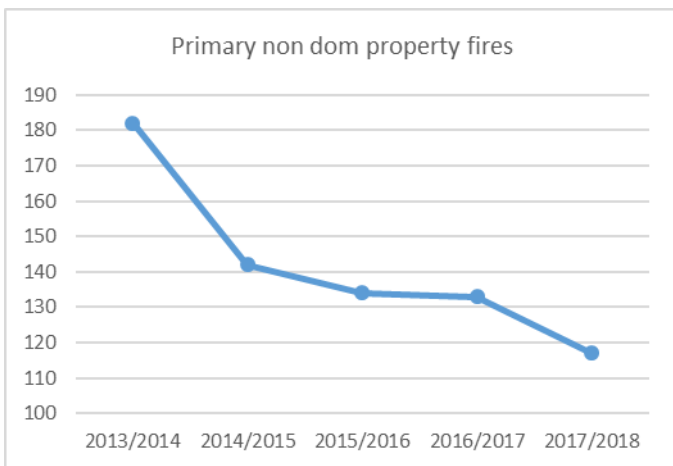


As detailed last year, the past 10 years has seen one of our most dramatic trends – the reduction in **Deliberate Fires**. They have reduced by huge numbers and although Bucks did see a rise again last year, we do not expect to see the trend to continue. Even with this rise, Bucks remains one of the best performing areas in relation to deliberate fires compared to similar comparable locations (Family Group 2).

The Service has a contract with Thames Valley Police for an Arson Reduction Officer, a resource shared with Royal Berkshire Fire and Rescue Service. This has resulted in more effective and simplified lines of communication with Thames Valley Police and allowed trends to be identified in a more coordinated manner.

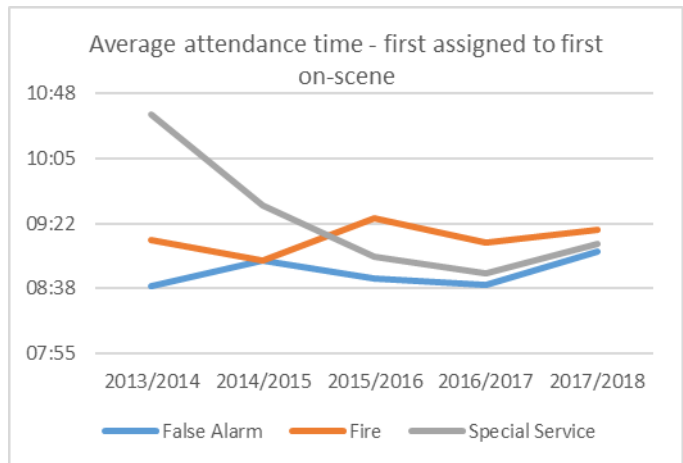
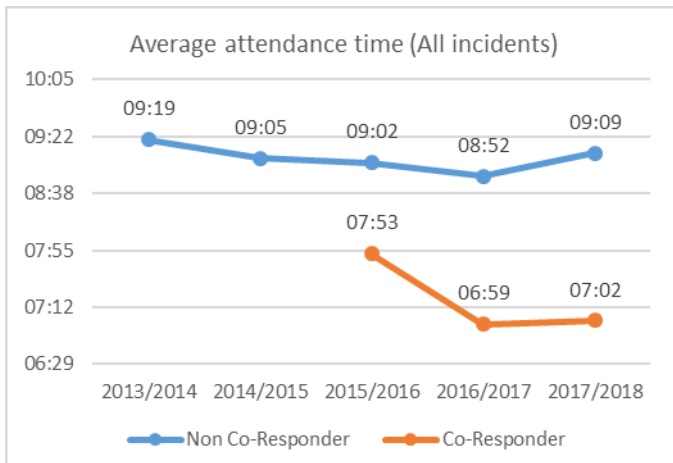
Though our attendance at RTCs has increased, we have seen a 40% reduction in the number of ‘severe’ rated RTCs.

Protecting Homes and Businesses from Fire

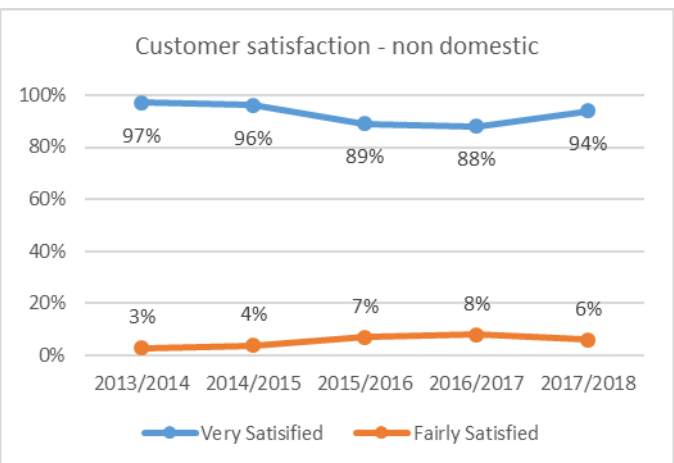
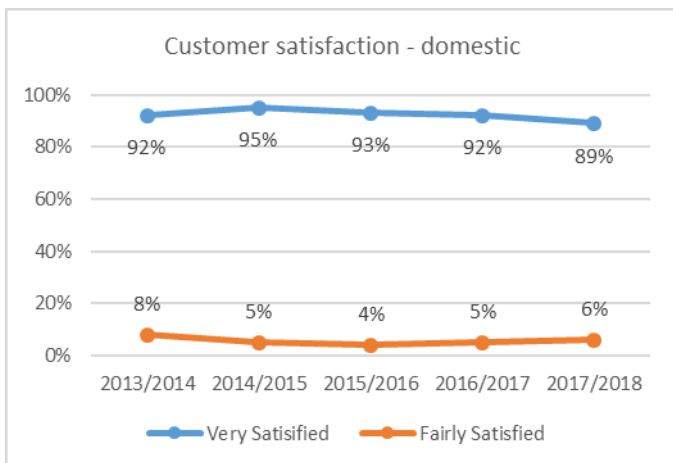


Our **Non Domestic Property fire** figures continue to improve. These figures have been helped by proactive work with the businesses community and strategic targeting. The percentage of unsatisfactory audits demonstrate that BFRS has a robust targeting approach for audits, identifying those commercial premises that present a higher risk.

Responding to Incidents



The **average attendance time** demonstrates the benefits of the technology within our Thames Valley Fire Control mobilising system. As reported last year, nationally attendance times are increasing. All our incidents are resourced by the nearest appropriate appliance(s), which is facilitated by the joint Thames Valley Fire Control room function, utilising Automatic Vehicle Location System (AVLS). This has assisted us to buck this national trend and maintain our performance.



After the Incident questionnaires are sent following incidents at domestic and non-domestic premises (except where serious injury/fatality or significant damage has occurred). The questionnaires are returned to Opinion Research Services who independently analyse the returns and publish the results. BFRS continually achieve 90% customer satisfaction in both domestic and non-domestic.

(Incident Data as @ 31/08/2018)

(Data collected from our Incident Reporting System 'IRS' and Open Research Services)

Workforce Reform

The Authority continues to strive to adopt modern and flexible working arrangements to ensure it best serves the public and maximises the use of all resources. The Authority's effective workforce planning ensures sustainable, fit for purpose, effective leadership and that workforce capacity and capabilities are available to deliver the Public Safety Plan, Authority's vision and corporate priorities. The plans also consider building in ongoing and increasing flexibility to accommodate fast-paced external workforce change drivers, balanced by current and predicted changes to workforce demographics.

Our areas contained within our interactive People Strategy (people.bucksfire.gov.uk) drives our strategy for delivering our employee proposition to:

- Adapt and refresh the workforce to improve service delivery, resilience and deliver Public Safety Plan outcomes.
- Where appropriate move to flexible, affordable and local terms and conditions to support demand and risk-led people resourcing.
- Ensure the people strategy, employment policy, supporting contract and building capacity and capability systems are established to support demand and risk-led people resourcing.
- Adapt the employee proposition to optimise employee motivation, attract and retain the right caliber, high performing people.
- Ensure the utmost well-being of our people

Our Operational Resourcing Strategy continues to be developed through a Development of Operational Resourcing programme. The Service provides a phased approach to operational resourcing and a number of flexible staffing arrangements support this. These arrangements offer a range of contracts and working patterns that provides both existing and potential personnel with enhanced working patterns to fit their personal circumstances. There is further development within this area, where a role for support staff employees will be able to assist in operational support activities.

Technological work streams are being developed to support the key areas of focus, and an example is a new resource management system being designed bespoke to the Service's resourcing requirements.

The Service continually analyses and reviews operational resourcing activity, to ensure the operational resourcing model meets current and future risk and demand requirements.

The Authority introduced its apprenticeship programme in 2016, ahead of the Governments Reform agenda and driven by its workforce plan. Its key areas of focus being: how apprentices can be utilised most effectively; highlighting the importance of improving the diversity of our workforce; offering career development opportunities to our existing employees and increasing the resilience of our workforce.

The Authority has exceeded the Government's public sector target of 2.3 per cent apprenticeship new starts each year, with our third tranche of firefighter apprentices joining this summer. In September 2018, we launch our Leadership & Management apprenticeship programme, which we are running with the Bucks College Group as part of our commitment to upskilling existing staff and our retention strategy.

The Authority endorsed the submission of a pledge, and were the first fire and rescue service to be accepted by the Apprenticeship Diversity Champions Network (ADCN) in February 2018. Our innovative apprenticeship programme provides an excellent opportunity to improve the diversity make-up of the Authority. Targeted "have a go" days were organised for female and ethnic minority applicants and further dates are being organised.

This is one element of a blended approach to replenishing our workforce, which looks to maximise skills, experience and diversity for the positive benefit of the public services we provide.

The Authority has invested in an integrated HR & Payroll System, improving value for money by being able to use the data to better inform and plan for people related decisions. Aligned to this, we are reviewing process to ensure process optimization and effectiveness.

We continue to work with Thames Valley Fire Service partners, through regular resourcing meetings, to determine a collaborative approach to operational and apprenticeship recruitment. This is one of the priority work streams for the Workforce Reform Group. More recently, links have been established with Thames Valley Police (TVP) on apprenticeships and, in particular, in looking at improving diversity and working together to resolve common issues.

Prevention Initiatives

BFRS continues to increase the range of services that it provides to the community. These include proactive education engagement sessions and programmes designed to reduce young people's risk of death or serious injury from fire, water or incidents on the road, to supporting the wider health agenda. The following section highlights some of the services we offer.

Education

Our aim is to provide high quality, fire safety education lessons to all children in Year 5 as they reach the end of primary school and road safety education to children in either Year 12 or 13. Since April, crews across the service completed 72 education sessions in schools across Buckinghamshire County Council's area, providing 2,191 (38%) Year 5 children with potentially life-saving fire safety advice.

Following a revision of our education engagement strategy, we have been working towards increasing the provision available for the most vulnerable school age children and young people, those in specialist or SEND settings to ensure they have an appropriate level of safety education. Since April, BFRS personnel have delivered carefully tailored education engagement sessions to 43% of BCC's specialist or SEND settings.

For some groups of children and young people, visiting the fire station environment is the best way to meet their needs. Groups of children and young people from a specialist autistic setting, the Young Deaf Association and MacIntyre at Home have all recently enjoyed education sessions at our sites. The ultimate accolade for the quality of BFRS' education provision was attained in June when we passed the assessment process for the Learning Outside the Classroom Quality Badge. It should be noted that BFRS continues to be the only Fire and Rescue Service in the country to have met this standard of education provision!

Youth Engagement

EMBERS – Is an initiative designed to encourage young people to become more physically active. Station staff work with a local school to identify those young people who would benefit from the course. Participation in the EMBERS programme has supported the attendance, and development of self-confidence as well as the health and wellbeing of the children involved. Following on from the success of last year's programme, operational crews from Aylesbury Fire station ran another EMBERS programme this year, and a further programme is in place to improve the outcomes for a group of children in a school identified as being in an area of high deprivation in High Wycombe.

START (Strengthening Tenancies to Achieve Respect and Trust) – is a programme originally piloted in Milton Keynes, which provides support to young people who are moving from living in care to living independently. The course comprises practical elements including cooking skills, and basic DIY, as well as advice about managing a budget and how to be a good neighbour. We are currently working with the Youth Services Manager of Bucks Children's Services to offer a START programme to children leaving care in Buckinghamshire. In addition to this, we are supporting the establishment of a forum involving wider stakeholders, with the aim of offering a gateway to education and employment opportunities, coaching and mentoring, or just a life experience to improve the prospects of young people leaving care, assisting the council with its corporate parenting responsibility.

Road Safety

The Service's road safety officer works in partnership with the road safety officers for Buckinghamshire County Council, Milton Keynes Council and Thames Valley Police. This work encompasses delivering Biker Down, a free crash scene management and basic life support training course for motorcyclists, enabling operational crews to plan and deliver local road safety initiatives and supporting the multi-agency delivery of Safe Drive, Stay Alive to children in Years 12 or 13. The Safe Drive, Stay Alive campaign is designed to reach new and pre-drivers in an emotive and hard-hitting way, influencing their behaviour and attitude on the roads and although not due to be delivered for another month, 66% of Bucks schools have already booked in to attend.

Wider Health Agenda

BFRS has offered a Home Fire Risk Check to households across Buckinghamshire for a number of years and we are currently piloting a modernised Safe & Well visit to ensure we provide a service tailored to the needs of the public. During these visits, staff will still offer advice on fire related safety issues and where appropriate, fitting ten-year smoke/heat detectors but, following additional training about lifestyle factors, they are able to offer much wider advice. Signposting and referring householders to appropriate agencies who can offer advice and support in areas including mobility and falls, scams, dementia, loneliness, support for carers and general lifestyle guidance.

As part of this move to Safe & Well visits, we are piloting a new customer relationship management system, the 'Premises Risk Management System' which will not only allow us to record data more accurately, but allow us to target vulnerable households more effectively sharing information with partners more efficiently.

The use of our premises by wider groups and organisations continues to grow, in particular in areas served by on call stations, where we have been able to utilise meeting rooms and facilities free of charge to benefit the people of Buckinghamshire. Over the last year we have worked with the NHSBT; SSSFT, NSPCC, Dementia Friends, Police Cadets, NHS Falls Clinic, Bucks Search & Rescue, Driving Instructors Association, Livewell Staywell, Bucks County Council and Milton Keynes Council to benefit the communities surrounding our service premises. Further discussions are taking place for the Stroke Association to utilise our venues as a training program base for their volunteers.

Specifically this year we have become involved in the following initiatives:

Blood Donors – We offer one of our premises as a free location for the NHS Blood and Transplant service, to run donation sessions. Utilising our site in this way has enabled BFRS staff to donate blood but has also given us the opportunity to share fire safety information with attendees.

Aylesbury Fire Station was the pilot location for this initiative and is already booked to be a venue until May 2019, with plans being finalised to run regular sessions at Beaconsfield and Great Holm fire stations. By modifying how we work in just one fire station for six days a year, we have been able to save the NHS between £2,400 and £5,400 in venue costs. Rolling this model out to two further fire stations will increase that annual saving to between £7,200 and £16,200.

Hoarding Support Group - A monthly Hoarding Support Group began this year at our service headquarters in Aylesbury as a result of collaborative work between BFRS and the Partnerships Officer for Aylesbury Vale District Council. The group was set up to assist people with hoarding issues to gain awareness, information, and support and is attended by people from across the county. The Bucks Herald recently ran a two-page feature about the group, which was taken up in the national press. With between 2% and 6% of the population believed to have hoarding issues, many of whom are 'hidden', it is essential to raise awareness of the hazards related to hoarded materials, specifically the heightened risk of blocked exits, danger of collapsing materials, increased fire loading and risks from inappropriately used cooking or heating equipment.

Mental Health Training – We have worked with South Staffordshire and Shropshire Foundation Trust to utilise capacity within our on call stations to provide training venues for Bucks NHS staff to improve mental health provision within Buckinghamshire. A series of eleven training sessions is in progress encompassing areas as diverse as drugs and brain chemistry, working with alcohol using clients, needle exchange and safer injecting, supervision refresher skills, and acupuncture. On completion of this eleven-day project, a total of 1,309 hours of mental health training will have been delivered to 187 Bucks NHS staff. This demonstrates further examples of how our station premises are being utilised as wider community assets.

The Grenfell Tower Fire Incident

Following the tragic events which unfolded at the Grenfell Tower fire, London, in June 2017, an independent review of building regulations and fire safety was undertaken by Dame Judith Hackitt. The full report released in May 2018 has made recommendations across a number of areas:

- a new regulatory framework is required
- design, construction and refurbishment
- occupation and maintenance
- residents voice
- competence
- guidance
- products
- golden thread

Until these recommendations have been through Parliament and they become Regulations, we will not fully understand the implications for us as an enforcing authority, but there will be implications and we will continue to engage and inform where we can and ensure we are fit for purpose to deliver fire safety for the future. This includes reviewing our fire safety capacity, maintaining our competent and experienced workforce and exploring new ways of identifying and engaging with the premises that are at the high risk of fire. One way of achieving this is through the use of data and trends, and our data intelligence team is currently working on this methodology.

Amongst recommendations made within Dame Judith Hackitt's report, the benefits of fire sprinkler systems are reiterated as part of the layered approach to fire safety, as they both prevent a major fire event and provide mitigation should one occur. BFRS support of sprinkler systems has been promoted through regular communications with building control departments/approved inspectors, wider promotional activities and encouraging organisations to install sprinklers through a supported part-funding scheme.

BFRS has continued to be successful in reducing the total number of Unwanted Fire Signals (UFS) it receives from non-domestic premises. The service attends all calls for assistance and does not delay attendance to calls based on the number of previous UFS or the premises type.

This approach provides a consistent safety message to industry and commerce, fostering an improved fire safety culture within premises; supporting businesses in managing fire safety by giving additional opportunities for engagement, education and enforcement where necessary.

New Appliances

In 2016, The Fire Authority approved funding for a programme of fire engine fleet replacement, enabling the Service to commence a Thames Valley collaborative project focusing on standardised fire appliance specification and procurement. The collaborative approach created considerable financial efficiencies and by taking the opportunity to standardise equipment at the same time has created further efficiencies and enhanced effectiveness at operational incidents when working with crews from neighbouring Services. Buckinghamshire has now taken delivery of eight standard fire appliances with two more scheduled for delivery in September and a further four to arrive in year three, completing the contract.

The Authority also approved the procurement of four new 4-wheel drive appliances. All are now in service, providing an enhanced degree of capability and additional resilience in times of inclement weather.

New Personal Protective Equipment (PPE)

In September 2017, the Fire Authority approved funding for a new PPE contract with Bristol Uniforms. The Authority chose the preferred option of a Fully Managed Service (FMS) with the additional rescue jacket, as part of the national PPE collaborative framework. The contract will see Bristol Uniforms taking care of our PPE provision, maintenance and laundry over the next eight years, and is an excellent example of how collaboration can create efficiencies whilst enhancing the quality of the products we buy. The project team have worked with Bristol Uniforms to deliver a 12-month implementation plan and during September, we will be the first fire and rescue service in the country to go live on the FMS.

Missing Persons

A trial went live as planned in early July to support Thames Valley Police in the search for missing persons. As part of the trial, fire crews can be deployed wherever resources permit, to support our partners and assist in the search for missing persons. We are also proactive in supporting TVP with our drone capability, which can also be mobilised to such incidents. This is another example of collaborative work exploring how we can enhance our services to the public.

Assisting SCAS to Effect Entry to Premises at Medical Emergencies

The Effecting Entry, Concern for Safety initiative relates to emergency calls where there is concern for the safety or welfare of a patient inside a premises and the ambulance service are unable to gain access. Responsibility for effecting entry in these circumstances rests with the Police but due to limited response and average response times of 20-25 minutes a Memorandum of Understanding (MOU) was developed. This details how the three Thames Valley Fire and Rescue

Services support South Central Ambulance (SCAS) by mobilising appliances to gain entry to premises on behalf of Thames Valley Police (TVP). This arrangement have been evaluated and has demonstrated a number of positive outcomes:

- Better clinical outcomes for patients
- More efficient use of SCAS resources
- Less damage to patients' homes due to FRS expertise in effecting entry
- Reduced demand for TVP to attend

Costs and Financial Situation

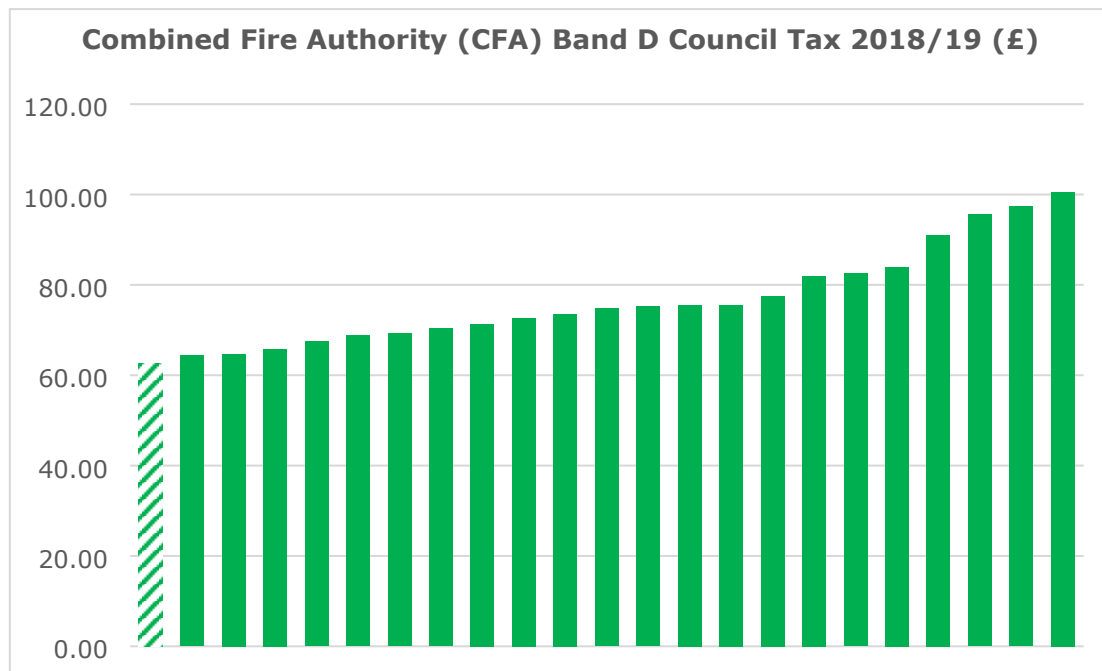
This 2018/19 Local Government Finance Settlement continued the shift away from freezing council tax to using council tax to generate additional funding. As part of the announcement, the Government published headline changes in core spending power between 2017/18 and 2018/19 for every authority. The headline change for Buckinghamshire and Milton Keynes Fire Authority (BMKFA) was an increase of 1.5%. However, this headline increase was based on two fundamental assumptions:

- That the growth in council tax base between 2017/18 and 2019/20 will be 2% per annum.
- That the Authority will increase its Band D council tax in 2018/19 and 2019/20 by 3%, which is the maximum increase permissible without triggering a referendum.

The actual growth in the council tax base between 2017/18 and 2018/19 was only 1.4%, which negated much of the benefit of the increase in the referendum limit from 2% to 3%. Despite this Authority's response to the settlement consultation, no specific additional precept flexibility was afforded to fire and rescue authorities.

Underlying the core spending power figure is a decrease of 57% in revenue support grant that we receive between 2015/16 and 2019/20.

The 2018/19 band D equivalent council tax for BMKFA is £62.70 (which equates to approximately £1.20 per week). The average band D council tax for combined fire authorities for 2018/19 is £75.40. BMKFA charges the lowest band D council tax of all combined fire authorities in the country (see chart below). BMKFA is the striped bar on the far left.



The biggest financial challenge the Authority now faces is in respect of any changes to public sector pay constraint. All planning assumptions were based upon the Government’s wish to see public sector pay increases capped at 1% for the current spending review period and the finance settlement up to 2020 was agreed on that basis.

For the Fire Authority, a 1% increase in the pay bill is broadly equivalent to a 1% increase in Council Tax. If settlements are made above 1% with no increase in either government funding or an ability to raise council tax above the capping threshold, this will have a direct impact upon the service the Authority can provide the consequences of which could be closure of fire stations not just in Buckinghamshire and Milton Keynes, but across the UK.

Steps Taken to Reduce Costs

The largest savings that the Authority has made relate to operational staffing. The Authority has developed flexible and resilient resourcing models that better meet the known risk and demand of the service, as well as maintaining the current response standards. This is due to the innovative way the Authority is now crewing appliances.

Rather than having a large standing resource, a smaller regular establishment is complimented by firefighters (on-call and whole time) working bank shifts, and a number of firefighters on local terms and conditions to enable more flexible and mobile working.

There are currently two major projects in progress within the Service, which are the construction of a new ‘Blue Light Hub’ in Milton Keynes and a programme of systems integration that is well on its way to completion. The ‘Blue Light Hub’ is a joint facility hosting Fire, Thames Valley Police and South Central Ambulance Service in shared premises.

The systems integration project has already replaced our Finance, Payroll and HR system and will consolidate a number of other disparate systems across the Authority, including fleet, assets, premises risk management and rostering. This project has already delivered a large number of non-operational staff savings.

Role of Buckinghamshire County Council Members on our Fire Authority

Councillor Roger Reed, was re-elected Chairman of the Fire Authority at its AGM in June 2018. He and Councillor David Carroll, were appointed to the Thames Valley Fire Control Service Joint Committee which is the governance board for the shared emergency call handling centre for Royal Berkshire, Oxfordshire and Buckinghamshire fire and rescue services.

BCC Members were prominent in the appointments made by the Fire Authority to five of the six Lead Member roles. Councillors Teesdale, Lambert, Glover, Carroll and Reed lead on Community Protection; People and Equality and Diversity; Health and Safety and Corporate Risk; Property and Resource Management; and Collaboration and Transformation respectively. Councillor Watson was reappointed by the Overview and Audit Committee as its Chairman; with Councillor Cranmer as its Vice-Chairman.

Fire Authority Members for 2018/19 from Buckinghamshire County Council are: Councillors Carroll, Clare, Cranmer, Farrow, Glover, Irwin, Lambert, Reed, Roberts, Teesdale and Watson and from Milton Keynes Council: Exon, Geary, Hopkins, Marland, McDonald and Wilson.

The Service continues to receive tremendous support from the Lord Lieutenant's and High Sheriff's offices and we are pleased to have good working relationships with all strategic stakeholders.

The Service is also grateful for the assistance provided to it by Mr Steve Taylor from the BCC Member Services team.

CFO/CE Jason Thelwell
Buckinghamshire Fire & Rescue Service

County Council



Youth Justice Strategic Plan

Thursday 20 September 2018

Report from Cabinet Member for Children's Services

Purpose of this Report

1. The purpose of this report is to present the Buckinghamshire Youth Justice Strategic Plan 2018-2019. The Youth Justice Plan provides details of progress made against agreed outcomes for Children and Young People. It outlines priorities, alongside potential future challenges for the partnership over the coming year. The Youth Justice Plan highlights the partnership arrangements and budget position for the Youth Offending Service Partnership.

Background

1. Buckinghamshire Youth Offending Service is a multi-agency partnership between the Police, Children's Services, Health Services, Probation, Community Safety and both voluntary and private sector providers.
2. The Youth Offending Service plays a key role in keeping our communities, families, children and young people safe through the prevention of offending and reoffending, reduction in the use of custody and through contributions to multi-agency protection and safeguarding.
3. The Youth Justice Plan is produced in compliance with the Crime and Disorder Act 1998, Section 40 which stipulates the following:

'It shall be the duty of each local authority, after consultation with the relevant persons and bodies, to formulate and implement for each year a plan (a "youth justice plan") setting out—

(a) How youth justice services in their area are to be provided and funded; and

(b) How the Youth Offending Team (YOT) or teams established by them (whether alone or jointly with one or more other local authorities) are to be composed and funded, how they are to operate, and what functions they are to carry out.'



4. The plan also incorporates guidance from the Youth Justice Board (YJB) and must be submitted to the Youth Justice Board for England and Wales and published in accordance with the directions of the Secretary of State.
5. The plan was developed in partnership with other agencies, including young people, probation, health and education via the YOS management partnership board and partners have had the opportunity to contribute and develop the plan and priorities.
6. Multi-agency Youth Offending Teams/Services (YOT/YOS) were established in 2000 following the 1998 Crime and Disorder Act, with the intention of reducing the risk of young people offending and re-offending, and to provide counsel and rehabilitation to those who do offend. The act stipulates the composition of the YOT and identifies statutory partners to work alongside the Local Authority.
7. The Youth Justice Board (YJB) has set three national outcome indicators for all Youth Offending Teams which form the baseline for performance information included within this year's plan. These are as follows:
 - Reduce the number of first time entrants (FTE) to the Youth Justice System
 - Reduce re-offending
 - Reduce the use of custody

Main section

8. 126 young people aged 10-17 entered the Youth Justice System in Bucks for the first time between October 2016 and September 2017.
9. Since 2008 there has been a significant reduction in first time entrants. Over the same period there has been sustained effective joint work between the Youth Offending Service and Thames Valley Police both in relation to the targeted work of the Early Help Panel and strong links with Liaison and Diversion.
10. Priorities to reduce first time entrants include improving the use of voluntary out of court interventions; promotion of family engagement and whole family approaches; and developing partnership approaches with the police and schools to reduce exclusion.
11. The custody rate in 2017 has increased on the previous year (0.23 per 1000) and risen above the average for Thames Valley. It is now in line with the South East, but remains lower than the national average.
12. This is the first increase in custody numbers in Buckinghamshire for six years. The increase can, in part, be attributed to five young people receiving custodial sentences for a very serious group robbery offence.
13. Whilst there have been challenges overall in terms of numbers of young people in custody, we have seen a significant reduction in the use of custodial remands.

14. Over the coming year, the service will focus on strengthening Pre-Sentence Report proposals - identifying ways in which current resources can be effectively used to provide robust alternatives to custody.
15. The actual number of young people who re-offend has reduced considerably over the last five years: 103 young people re-offended in Buckinghamshire in the latest 12 month period, compared to the 182 young people who re-offended in the same period five years earlier. The reoffending rate in Buckinghamshire was 42.7% during the last recording period (2015-16); this is higher than Thames Valley, South East and English comparators and represents an increase of 7% on the previous year. This overall increase in the reoffending rate can be explained by an increase in the numbers of offences per reoffender.
16. The Youth Offending Service tracks each young person open to the service and completes an audit of those who reoffend. This informs the way the service develops interventions and support services.
17. Alternative diversionary opportunities for young people will be identified in 2018-19 which, together with the development of innovative approaches in trauma-informed practice, should enhance the effectiveness of the service in engaging with the most complex reoffenders.

Priorities for the coming year

- 18. Continue to focus on reducing reoffending by adopting the enhanced case management model, with trauma informed practice at its core.**
19. The Buckinghamshire YOS have seen increasing levels of vulnerability and complexity in our cohort of young offenders, many of whom have experienced childhood trauma. For this reason we recognise the need to evolve in the way that we work with this group of young people by adopting the enhanced case management model which is being introduced by a number of other Youth Offending Teams nationally and is recognised as good practice throughout inspections and youth justice field.
- 20. Develop a clear and consistent approach to all forms of child exploitation.**
21. In Buckinghamshire the YOS has experienced the growth of 'county lines' which involves the criminal exploitation of young people in the drugs market and recognise the need to develop a clear and consistent approach to working with young people at risk of being exploited in this way.
- 22. Work closely with Children's Social Care to support the improvement journey.**
23. There is the potential for more integrated working across Children's Services to improve the outcomes for children and young people and this will be a key focus during the coming year.

24. Review and explore models of service delivery whilst maintaining an effective and efficient response to offending by young people and delivering value for money.

25. The YOS recognises need to deliver positive outcomes whilst also delivering value for money and will ensure efficiencies are made where possible.

Recommendation

Council is asked to:

1. Council is asked to approve the 2018-19 Youth Justice Strategic Plan.

CABINET MEMBER FOR CHILDREN'S SERVICES

Appendix 1 – **Buckinghamshire Youth Justice Strategic Plan**



Buckinghamshire Youth Justice Strategic Plan

2018 - 2019



Buckinghamshire
Youth Offending Service

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 Buckinghamshire YOS 2018-19 Priorities
 Partnership Effectiveness
 Resourcing, Value for Money and Risks
 Structure and Governance
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Welcome to the 2018-19 Youth Justice Plan

This Plan gives an overview of the work of the Youth Offending Service in Buckinghamshire, setting out details of performance over the past twelve months and our priorities for the coming year.

In Buckinghamshire we work together in partnership to make our communities, families, children and young people safe. The Youth Offending Service plays a key role by helping prevent offending and reoffending, reducing the use of custody and contributing to multi agency public protection and safeguarding. The YOS does this by working together with its key partners – the police, children’s services, health services, probation, community safety and both voluntary and private sector providers - to deliver high quality and effective services to young people, their families and the victims of offending.

Having achieved some exceptional results in recent years, the YOS performance over the last twelve months has been more challenging. On the positive side we continue to have exceptionally low numbers of young people entering the youth justice system for the first time – an excellent example of the youth justice partnership working together closely to offer effective alternatives to the need for formal intervention. The number of young people reoffending also continues to show a significant reduction over the last five years which is important given that this remains the over-arching aim of the Service. However, we have seen a rise in the number of young people receiving custodial sentences and comparatively our performance against regional and national averages has declined slightly in the last year giving us some clear priorities for 2018-19.

You will see from the content of this plan that we continue to invest considerably in the skills of the workforce and the managers and practitioners always excel in identifying new and innovative partnership approaches, particularly in relation to working with our most complex offenders. Key priorities for 2018-19 include: adopting an enhanced case management model, with trauma informed practice at its core; developing a clear and consistent approach to all forms of child exploitation; working closely with Social Care to support the improvement journey in response to OFSTED and, as always, continuing to try and mitigate the impact of ever reducing partnership budgets whilst maintaining the quality and impact of the Service.

2017-18 has been a year of change with the YOS Head of Service, Pauline Camilleri, taking well-deserved retirement after 19 years of service and I would like to put on record the thanks of the Management Board and all the partners for her dedicated and effective leadership. We wish Aman Sekhon-Gill all the best in taking up the challenge and are confident that the Service will continue to deliver high quality services to young people, families and victims that continue the long term decline in youth offending in Buckinghamshire. As always, the Management Board is extremely grateful for the skill and dedication of our Manager and our employees. On behalf of the Management Board I am pleased to present the Youth Justice Strategic Plan for 2018-19.

Superintendent Tim Metcalfe – LPA Commander for Aylesbury, Thames Valley Police

Buckinghamshire Youth Offending Service is a multi-agency partnership between the police, children's services, health services, probation, community safety and both voluntary and private sector providers. The Youth Offending Service plays a key role in keeping our communities, families, children and young people safe by working towards achieving its strategic aims; preventing offending and reoffending, reducing the use of custody and contributing to multi agency public protection and safeguarding.

- **First Time Entrants:**

126 young people entered the youth justice system for the first time between October 2016 and September 2017, an overall reduction of 2 young people from the previous year. Rates of First Time Entrants remain low in comparison with the Thames Valley, South East and National Comparators.

- **Custody**

At 0.23 per 1000 ten to seventeen year old population, the custody rate in 2017 has increased on the previous year and risen above the average for Thames Valley. It is now in line with the South East, but remains lower than the National Average. This is the first increase in custody numbers in Buckinghamshire in 6 years. The increase can in part be explained by 5 young people receiving custodial sentences for a very serious group robbery offence. Whilst there have been challenges overall in terms numbers of young people in custody, we have seen a significant reduction in the use of custodial remands.

Reoffending

In the latest recording period 2015-16, the rate of reoffending in Buckinghamshire was 42.7%, an increase from 35.7% in the previous year. This rate has now risen above Thames Valley, South East and English comparators. Underneath these headline figures it is important to highlight that the actual number of young people who re-offend has reduced considerably over the last 5 years - 103 young people re-offended in Buckinghamshire in the latest 12 month period compared to the 182 young people who re-offended in the same period 5 years earlier. However, whilst the number of young people reoffending continues to fall, the numbers of offences per reoffender has increased, leading to the overall increase in reoffending rate.

There have been a number of achievements in 2017/18, most significantly around improvements in service delivery for those young people open to the YOS with Special Education Needs and Disabilities, in recognition of which the YOS was awarded Quality Lead status as part of the SEND project run by the national charity Achievement for All.

Key Priorities for 2018/19

The priorities for Buckinghamshire Youth Offending Service have been formulated as a direct response to the performance data for 2017/18, which provides clear evidence of some of the key challenges the YOS faces. One of the most significant of these is the increasing complexity of those being worked with. As a result, focus will be on implementing the Enhanced Case Management Model to more effectively meet the needs of these young people, with a trauma informed approach at its core.

In recognition of the increasing threat of county lines and other types of criminal exploitation, the YOS will concentrate on working with partners to develop a coherent and consistent response to this and all forms of child exploitation. This priority also links to working in close alignment with Children's Social Care to support in the OFSTED improvement journey. There will remain a focus on delivering value for money as the Management Board review and explore models for service delivery in the context of reducing budgets.

Other priorities include developing processes to improve engagement in voluntary interventions, particularly in relation to youth cautions; to identify further opportunities to divert young people who receive outcomes with no statutory YOS intervention from further offending; to strengthen pre-sentence report proposals by identifying opportunities for families to be at the core of intervention plans and to enhance the way current resources can be most effectively used to provide robust alternatives to custody. The full Youth Justice Plan outlines in detail how the Youth Offending Service will work towards achieving its strategic and operational aims for 2018/19.

Our Priorities for the coming year are:

- **Continue to focus on reducing reoffending by adopting the enhanced case management model, with trauma informed practice at its core.**

Like most youth justice services across the country, in Buckinghamshire we have seen increasing levels of vulnerability and complexity in our cohort of young offenders, many of whom have experienced childhood trauma. For this reason we recognise the need to evolve in the way that we work with this group of young people by adopting the enhanced case management model which is being rolled out by a number of other Youth Offending Teams across the country.

- **Develop a clear and consistent approach to all forms of child exploitation.**

In Buckinghamshire we have experienced the growth of 'county lines' criminal exploitation and recognise the need to develop a clear and consistent approach to working with young people at risk of being exploited in this way, as we have done with other forms of child exploitation.

- **Work closely with Social Care to support the improvement journey in response to OFSTED.**

We recognise that in Buckinghamshire there is the potential for more integrated working with partners in Children's Social Care, and that in doing so we will be able to contribute towards improved service delivery.

- **Review and explore models of service delivery in the context of reducing budgets whilst maintaining an effective and efficient response to offending by young people and delivering value for money.**

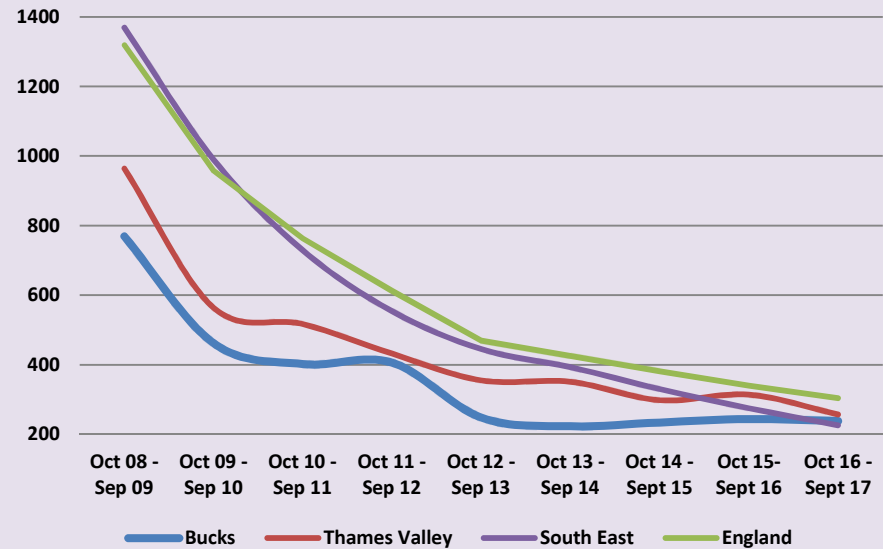
Like all public services the YOS faces many financial challenges. We recognise the significant responsibility placed on us to continue to deliver positive outcomes whilst also striving to make efficiencies.

First Time Entrants

126 young people aged 10 to 17 entered the Youth Justice System in Buckinghamshire for the first time between October 2016 and September 2017. This is a decrease of 2 young people compared to the previous year. At 238 per 100,000 10 to 17 year olds, the rate of first time entrants in Buckinghamshire continues to be very low. Whilst above the South East rate (226), it is below the average for the Thames Valley (257) area and for England (304). The long term reduction in first time entrants is a result of effective joint work between the Youth Offending Service and Thames Valley Police both in relation to the targeted work of the Early Help Panel and the strong links with Liaison and Diversion. The introduction of an Early Intervention Officer post, which has been positively evaluated and will continue, has further ensured those who do offend are offered targeted interventions meeting the needs of both the young person and their victims as an alternative to becoming a first time entrant.

Priorities for 2018-19 include improving take up of voluntary out of court interventions, promoting family engagement and whole family approaches and developing joint work with police and schools to reduce exclusion. These should further enhance the effectiveness of YOS practice in this area.

Trends in First Time Entrants per 100,000 10 to 17 Year Population October 2008 to September 2017



Risks to YOS Effectiveness

- The significant reductions in First Time Entrants over the last five years have now reached a point where small fluctuations in the numbers are inevitable. This is a “levelling out” that has been predicted for some time.
- Early intervention programmes are voluntary and therefore rely on engagement from the young person.

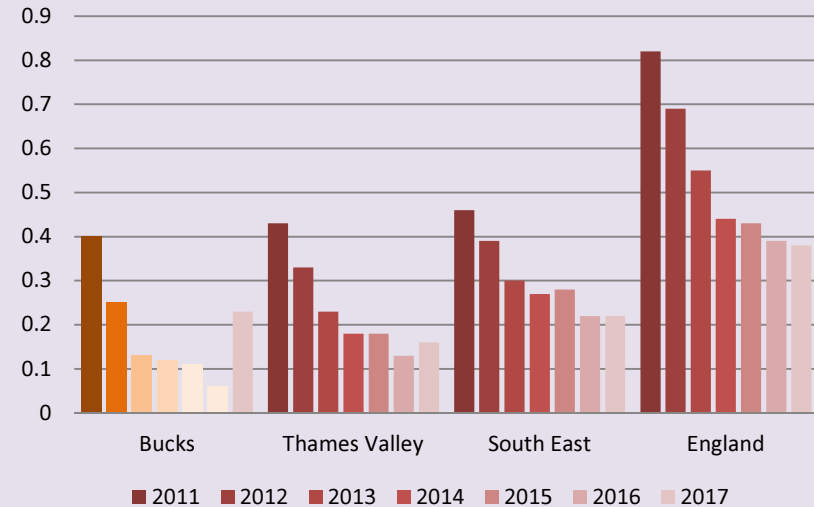
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Reducing the Use of Custody

Custodial rates in Buckinghamshire in 2017 have risen compared to the exceptionally low rates in 2016. In 2016 only 3 young people were sent to custody across the 12 month period. This has risen to 12 young people in 2017. At 0.23 per 1000 ten to seventeen year old population, the custodial rate in Buckinghamshire has risen above the average for Thames Valley (0.16), to be in line with the South East (0.22) but continues to be below the national rate (0.38). This reverses a 6 year decline in the use of custody in Buckinghamshire and is in part due to 5 co-defendants sentenced for a very serious group Robbery offence.

The YOS has worked with key partners to develop proactive and robust alternatives to the use of custody starting at the point of remand when increased partnership understanding and appropriate discussion/challenge on a case by case basis ensure a low and appropriate use of custodial remands. In addition the YOS has developed a confident, skilled workforce, equipped to effectively identify and propose the most appropriate interventions for those coming before the Court for sentence. However, given the rise in custodial sentences in the last 12 months, reducing the 2017 rate is a priority for the coming 12 months with the focus on strengthening PSR proposals, identifying ways in which current resources can be most effectively used to provide robust alternatives to custody and developing local approaches to working with young people from Black & Minority Ethnic groups.

Custodial Rate per 1,000 10 to 17 Year Old Population, Jan 2011- Dec 2017



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Risks to YOS Effectiveness

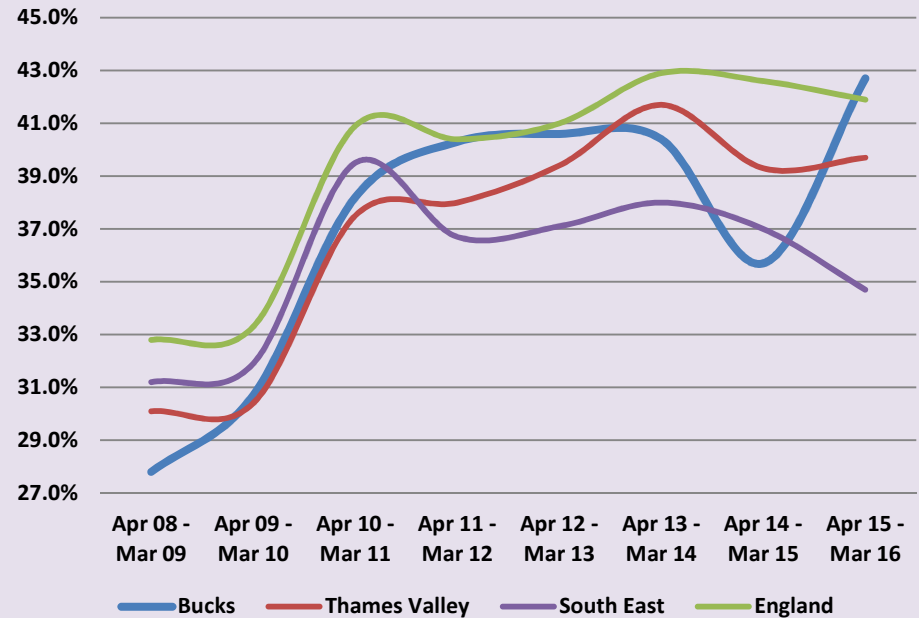
- It remains difficult to project the nature of serious offending in the forthcoming year.
- The YOS acknowledges that there will always be a small number of young people who commit very serious offences where custody is the only option in order to protect the public.

Reducing Reoffending

The proportion of young people re-offending in a one year follow up period has fluctuated considerably in Buckinghamshire between 2014-15 and 2015-16, the last two years for which this national data is available. At 42.7%, the rate of re-offending in Buckinghamshire has risen above the Thames Valley (34.7%), the South East (39.7%) and English (41.9%) averages in 2015-16, having fallen below them in 2014-15.

Underneath these headline figures it is important to highlight that the actual number of young people who re-offend has reduced considerably over the last 5 years - 103 young people re-offended in Buckinghamshire in the latest 12 month period compared to the 182 young people who re-offended in the same period 5 years earlier. Whilst the number of young people re-offending continues to drop, the number of offences committed per re-offender has increased from 2.5 to 3.6 highlighting the ongoing challenge of working effectively with young people at greatest risk. In response the YOS has continued to track every young person open to the Service and completes an audit of those who reoffend to inform ongoing learning and service development. Alternative diversionary opportunities for young people not subject to a YOS intervention will be identified in 2018-19 which, together with developing new innovative approaches with partners and training staff in trauma-informed practice, should enhance the effectiveness of the Service in engaging with the most complex reoffenders.

Proportion of Young People Reoffending, Apr 2008 to March 2016



Risks to YOS Effectiveness

- If the cohort continues to reduce, reoffending rates will continue to appear inflated when the actual numbers of young people may be falling.
- With the increasing complexity of individual cases and the decrease in management resources due to budget reductions, there is a risk to both the level of management oversight and support that can be provided.

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Buckinghamshire YOS 2018-19 Budget

Partner Contributions 2018-19	Staffing Costs (£)	Payments in Kind (£)	Other Delegated Funds (£)	Total (£)
Buckinghamshire County Council	507,389	37,349	155,378	700,116
Thames Valley Police	98,840	0	0	98,840
Clinical Commissioning Group	0	76,285	0	76,285
National Probation Service	48,135	0	5,000	53,135
Police Crime Commissioner	86,141	0	113,271	199,412
YJB Youth Justice Grant	349,574	0	23,700	373,274
TOTAL	1,090,079	113,634	297,349	1,501,062

Budget Summary

The YOS Partnership will fund the budget for 2018-19 as detailed above, with the changes summarised as follows:

- The National Probation Service will second a Probation Officer to the YOS during 2018-19 and contribute a management fee of £5K.
- Funding from Health has remained the same as last year.
- The contribution from Buckinghamshire County Council has reduced by £8,500 this year.
- The contribution from the Youth Justice Board is unchanged from that of the previous year.
- Funding for Early Intervention work and the Police contribution to the partnership comes via the Police Crime Commissioner. The YOS contribution is included in the Buckinghamshire Community Safety Partnership’s grant. The contribution in 2018-19 is £199,214. The reductions for this year amount to £8,195.

Demonstrating Value for Money

Risks

- Non-staffing costs may fluctuate and exceed the allocated amount for each area.
- A forecast for the annual pay award for employees on Buckinghamshire County Council’s Contribution Based Pay is included in staffing costs. Actual pay awards could be different from this forecast.
- The implementation of Buckinghamshire County Council’s recharges may lead to fees for services such as Technology Services, Human Resources, Finance, Business Support and Legal Services.
- The Partnership is not in a position to be able to respond to any unexpected financial demands.

The Management Board is the strategic partnership body within Buckinghamshire that oversees the local delivery of responsibilities under the Crime and Disorder Act 1998 for youth justice services and the Youth Offending Service. Chaired by Tim Metcalfe, Local Area Police Commander for Aylesbury, the Board is responsible for the governance of the Service and monitors and challenges the functions and performance of the YOS.

What the Board does to ensure effective governance:

- Oversees the effective delivery of youth justice services by monitoring the implementation of the annual Youth Justice Strategic Plan, supporting the YOS in reducing offending.
- Monitors YOS performance against both National and Local Indicators by scrutinising comprehensive quarterly performance reports and agreeing actions for improvement where needed.
- Implements its own annual Management Board work programme which defines the priority areas for scrutiny, including reviewing Community Safeguarding and Public Protection Incidents.
- Scrutinises the YOS annual spending to ensure that all core YOS services are delivered within the allocated budget and that the Youth Justice Board grant conditions are fully complied with.
- Ensures that the YOS is fully integrated into and able to influence strategic developments with which partners are engaged.

All key partners are represented on the Management Board and where appropriate the Board will extend its membership to other partners to ensure the progression of a specific development issue. This ensures the Board is best placed to address any barriers to effective multi-agency working and can therefore make an effective contribution to delivering outcomes.

The annually reviewed 'Management Board Terms of Reference' ensures the Board operates within clearly defined guidance and an annual planning event allows the Board to consider the current priorities for the Youth Offending Service.

The YOS is within the Children's Services Business Unit of Buckinghamshire County Council. The Head of Service is line managed by the Service Director of Children's Social Care and sits within the senior management team.

Key priorities for 2018-19:

- Ensure the YOS fully implements the 2018-19 Youth Justice Strategic Plan.
- Ensure key agencies are represented at an appropriate level on the Management Board.
- Ensure the YOS maintains a high level of performance against the three National Indicators and any Local Indicators.
- Critically investigate areas where performance needs development to ensure that this analysis informs partnership developments.
- Champion the provision of effective services for young people at risk of offending or reoffending within their own partner agencies and those agencies they work with.

Effective and integrated partnership arrangements sit at the heart of Buckinghamshire YOS Effectiveness

Partnership working is underpinned by a written agreement which defines the arrangements between the agencies that have statutory responsibility for supporting the work of the YOS. This is reviewed annually. The minimum staffing requirements set out in the Crime and Disorder Act 1998 will be met this year.

- The YOS is represented by the Head of Service on a wide range of partnership boards and contributes to their action plans and strategic direction. These include the Buckinghamshire Safeguarding Children Board, the Child Exploitation sub-group, the Safer and Stronger Buckinghamshire Co-ordinating Group, the District Community Safety Partnerships and Connecting for Children. The Head of Service has also represented all YOTs in Thames Valley at various meetings.
- The Channel Panel has representation from the YOS, with information being shared and potential referrals to the panel identified by the Service. The YOS has links with the Prevent Officers working with identified cases.
- The Service Director for Children’s Social Care sits on the Safer and Stronger Buckinghamshire Partnership Board, providing representation for the YOS.
- Services delivered by Buckinghamshire YOS contribute directly to the delivery of other corporate strategies. The Buckinghamshire Children and Young People’s Plan 2014 – 18 provides shared priorities which the YOS contributes towards. These include:
 - Keeping children and young people safe and in their families wherever possible
 - Enabling and supporting children, young people, parents and carers to overcome the challenges they may face
 - Improving children and young people’s health and well-being
 - Providing opportunities for children and young people to realise their full potential

The YOS has also contributed to the Safer Bucks Plan 2017-18 through the Buckinghamshire Joint Partnership Strategic Assessment. This Plan outlines a number of county-wide community safety priorities that the YOS contributes directly towards. The key objectives for the YOS include:

- Safeguarding against Vulnerability and Exploitation
- Tackling Violence and Abuse (including domestic violence)
- Reducing Reoffending
- The YOS has worked in partnership with Wycombe Wanderers Football Club and Heart of Bucks Community Foundation to deliver the Kicking On project, providing 2 weeks of positive activities “to educate, motivate and inspire through the power of sport”.

What Have We Done?

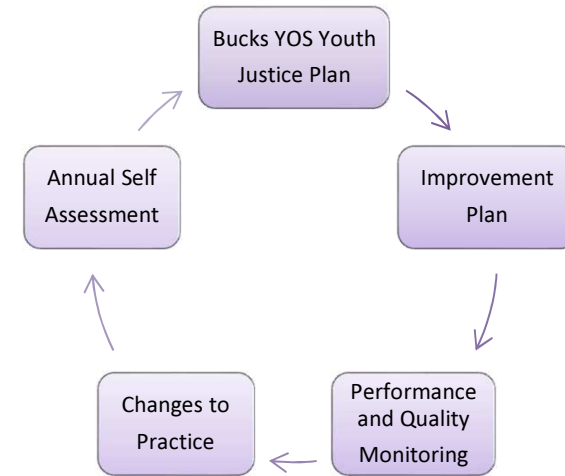
- A Reoffending Action Plan was commissioned by the YOS Management Board, agreeing the project work that would take place during 2017-18 and identifying anticipated outcomes.
- Good practice has been shared with other YOTs through a variety of YJB forums, including the regional Effective Practice, Parenting and Education, Training and Employment groups. The Service play an active role in the Thames Valley YOT Manager network and the Performance Manager chairs the Southern Information forum.
- Quality assurance processes have been reviewed in line with evolving practice around AssetPlus, with this framework being utilised to identify both individual and service-wide training need. This has included the development of a local QA tool for assessments and the use of regular management and practitioner audit activity.

What Has the Impact Been?

- The Management Board have robust oversight of the work done to address reoffending, monitoring outcomes and taking action as appropriate.
- The YOS has upheld its reputation for service development and demonstrates a willingness to learn from other areas. The heightened profile gained from attending various forums has led to involvement in key developmental work, such as a local AssetPlus audit and the National Case Transfer project.
- Quality assurance has a clear focus on building practitioner skill and knowledge to ensure the best possible outcomes for service users, whilst also ensuring appropriate levels of management oversight.

What Will We Do Next?

- Explore how the Core+ Reducing Reoffending Toolkit can be used to enhance the analysis and audit processes for young people who reoffend.
- Further develop management oversight of practice by utilising the reporting functionality available in Core+.
- Support partners in Social Care by sharing learning around management oversight and quality assurance.



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What Have We Done?

- Work with partners continues to identify and engage young people at risk of anti-social or offending behaviour. This includes being a member of both the Early Help Panel and the Joint Decision-Making Panel with the Police to screen and divert young people as appropriate.
- Strong links with Liaison and Diversion have been developed at an operational and strategic level. A joint review has recognised the positive impact of this partnership working.
- The effectiveness of the Early Intervention Officer post has been evaluated and a decision made to retain this targeted role.
- Workshops have been delivered to develop staff confidence around engaging with families, encouraging practitioners to share good practice and increase their understanding of how this can contribute to desistance from offending.



What Has the Impact Been?

- The number of First Time Entrants in Buckinghamshire has remained low in comparison with Thames Valley, South East and National comparators.
- Resources are targeted in an effective way, with those most at risk of entering the youth justice system identified and engaged with at an early stage.
- Disposals for young people are proportionate, ensuring that the needs of both the young person and victim are met wherever possible.
- Family engagement will underpin YOS interventions moving forward, contributing to a strong framework for desistance from offending.

What Will We Do Next?

- Develop processes to improve engagement in voluntary interventions, particularly in relation to Youth Cautions.
- Promote referrals to the Early Help Panel to ensure opportunities are identified for intervening early within a whole family approach.
- Identify ways to work with schools and Police around weapons awareness to support a reduction in the level of exclusions .

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What Have We Done?

- Training on Court Skills has been delivered to practitioners. This package can be rolled out across Thames Valley as required.
- Joint understanding of custodial remand has been promoted with partners. Activity has included appropriate challenge and discussion on a case by case basis, a presentation made to Social Care managers across the county and feedback via the Senior Management meetings from the Head of Service. The YOS has also been involved in a Commissioning workshop, looking at the way partners communicate regarding the placement of young people.
- National research into disproportionality has been reviewed and local audits have identified areas for improvement in recording around diversity. Findings have been shared with staff to increase their understanding.



What Has the Impact Been?

- The YOS has a confident, skilled workforce, equipped to effectively identify and propose the most appropriate interventions for those coming before the Court. This is reflected in strong congruency rates between proposals and outcomes.
- Partner's increased understanding of custodial remand has been reflected in appropriate placements being made for young people and in low numbers of young people receiving remand outcomes.
- Practitioners have a broader understanding of how disproportionality impacts on young people in the criminal justice system.

What Will We Do Next?

- Enhance the way current resources can be most effectively used to provide robust alternatives to custody.
- Strengthen Pre Sentence Report proposals by identifying opportunities for families to be at the core of intervention plans.
- Develop local approaches to working with young people from Black and Minority Ethnic groups in light of the national and local research.

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What Have We Done?

- Use of the YJB Live Tracker tool continues, allowing the YOS to identify young people who reoffend on a monthly basis and audit these cases to identify appropriate learning.
- Training on childhood trauma has been researched and commissioned for 2018-19. This will include a focus on the impact of domestic abuse.
- A multi-agency audit of young people who reoffend prior to receiving a YOS intervention has been carried out, identifying if anything could have been done to divert them at an earlier stage. This involved representatives from CAMHS and Social Care .
- Young people were given an opportunity to hear John McAvoy speak about his personal journey from offending to significant success as a professional triathlete and author.



What Has the Impact Been?

- The actual number of young people reoffending continues to reduce.
- Use of the YJB Live Tracker tool allows the YOS to broaden its understanding of why young people reoffend and to proactively address this on a case by case basis.
- Partners have built on their understanding of the challenges and barriers to engagement that each service faces, creating a stronger understanding of how the partnership can work together.
- Young people have had an opportunity to hear first hand an inspirational story of how offending at a young age does not have to lead to a life of crime.

What Will We Do Next?

- Establish creative approaches to reducing reoffending by working with external providers to offer innovative interventions.
- Implement the enhanced case management model, delivering training to practitioners on trauma-informed practice to enhance their skills in engaging the most complex offenders.
- Identify further opportunities to divert young people who receive outcomes with no statutory YOS intervention from further offending.

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What Have We Done?

- Ongoing support and training on the AssetPlus assessment framework has been provided for both practitioners and managers. This has included the development of a local quality assurance tool designed to drive consistency and audit activity devised to share good practice.
- Outcomes from the Intervention Delivery workshops have been monitored to assess improvements made. This has focussed specifically on diversity, contact recording and outcome-focussed intervention plans. Evidence of learning was clear in all of the areas audited.
- Quality assurance processes have been regularly reviewed to monitor effectiveness and constantly evolve to ensure their appropriateness in supporting effective practice.



What Has the Impact Been?

- Greater consistency in quality assurance feedback and opportunities to share practice have further embedded AssetPlus within the assessment process.
- Increased practitioner confidence has led to effective assessments of young people and their offending. Improvements have been seen in the range and type of issues identified through the quality assurance process.
- Targeted training input has been identified for 2018-19, to build on the learning from the workshops and ensure a continued focus on improvement.

What Will We Do Next?

- Review the Quality Assurance process to ensure this is effectively supporting the Assessment, Planning Interventions and Supervision process.
- Increase practitioner engagement in the Peer Auditing process to promote ownership and accountability of the quality of practice.
- Develop practitioner-led workshops to share good practice on key themes including diversity.

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What Have We Done?

- A draft multi-agency memorandum of understanding has been developed with partners and accommodation providers working with Children Looked After.
- The Management Board has a standing agenda item designed to monitor the availability of accommodation for young people refused bail by the Police, ensuring these issues are addressed by all partner agencies.
- Understanding of the YOS Risk Management Panel has been promoted, with a clear emphasis on the importance of partner attendance. This has included a review of the supporting processes to ensure invitations go to the most appropriate professional in each case.



What Has the Impact Been?

- The need for joint working and effective communication when working with those who are Looked After has been highlighted. The Memorandum of Understanding will further embed good practice in this area.
- Key issues and themes relating to accommodation availability have been identified and this has led to actions addressing these.
- Partners have a greater understanding of the aims and objectives of the YOS Risk Management Panel. As a direct result, attendance has improved, leading to the development of more effective multi-agency risk management plans.

What Will We Do Next?

- Analyse data relating to young people offending using weapons to establish if local trends mirror the national picture, with a view to working with partners to identify appropriate interventions.
- Implement the Service Level Agreement with partners and accommodation providers working with Children Looked After.
- Review the Risk Management Panel process to ensure that this remains the most effective way to meet safeguarding needs.

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What Have We Done?

- The YOS continue to attend a range of multi-agency forums , ensuring a robust response to those at risk of exploitation. This includes the Buckinghamshire Safeguarding Children’s Board, the Multi-Agency Sexual Exploitation (MASE) forum and the Missing and Sexual Exploitation Risk Assessment Conference (MSERAC).
- Training on Child Sexual Exploitation has been provided for the YOS volunteers. This included guidance on how to identify the signs of grooming and ways to engage with young people who may have experienced this type of exploitation.
- A presentation on County Lines was delivered by a Detective Chief Inspector from Thames Valley Police at a whole service meeting.



What Has the Impact Been?

- The YOS works closely with partners to ensure that those at risk of exploitation are safeguarded appropriately, advocating for their needs as appropriate in multi-agency forums.
- Volunteers have greater confidence in working with young people who may be at risk of exploitation and in how to address these issues.
- Staff have greater awareness of issues relating to County Lines and a point of contact within the Police to discuss their concerns with.

What Will We Do Next?

- Create guidance for practitioners working with young people at risk of criminal exploitation, to ensure there is a consistent approach to safeguarding these individuals.
- Work with criminal justice partners to develop a joint approach to exploitation being viewed as a statutory defence.
- Deliver training to volunteers on criminal exploitation to increase their awareness and understanding .

What Have We Done?

- The role of the Education Officer has been fully embedded, ensuring that the needs of clients are being met in line with SEND reforms. The YOS has been awarded Quality Lead Status by the national SEN project run by Achievement for All, in recognition of the positive work delivered to young offenders with SEN.
- A link Educational Psychologist has now been identified to develop the relationship between the two services.
- The Working Agreement between the YOS and SEN has been reviewed to strengthen working relationships and the YOS is taking part in the SEN pilot.
- A Speech and Language Therapy link worker is now in place, providing support for young people with needs in this area. This includes consultations with staff and the development of a working agreement with Bucks Health Care Trust.
- Worked with Bucks Health Care NHS trust to recruit for a new LAC team nurse



What Has the Impact Been?

- There is an increased understanding of special educational needs across the service, leading to effective challenge of partner agencies and better outcomes for young people.
- Having a named Educational Psychologist link worker provides a consistent point of contact who understands the work of the YOS.
- Young people are receiving a speech and language service that has not been available before in Buckinghamshire and their specific needs are being met more appropriately.

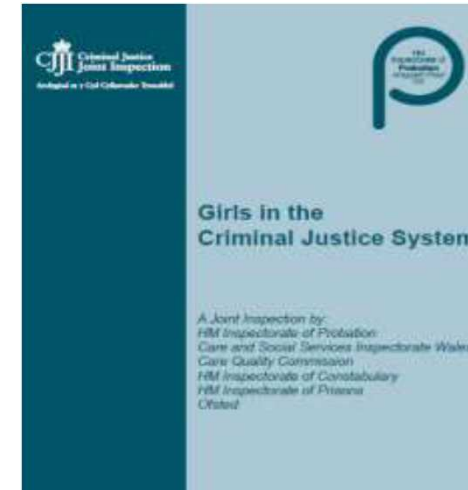
What Will We Do Next?

- Develop the concept of link workers, with practitioners leading on building relationships within Buckinghamshire Children’s Services.
- Identify opportunities for greater information sharing with other services using Core+ in light of the shared database.
- Further build on the established working relationships with Health and Education (Special Educational Needs and Disability, Educational Psychology Service, Speech and Language Therapy, Liaison and Diversion).

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What Have We Done?

- The Thematic Inspection of Referral Orders has been reviewed to identify any appropriate practice changes. This identified that the panel process generally works effectively in Buckinghamshire, in line with national guidance. Some areas for improvement were identified and have been taken forward.
- Outcomes from this review have been shared with the Management Board to provide strategic oversight.
- The Thematic Inspection on The Work of Youth Offending Teams to Protect the Public and the review of Out of Court Disposal Work have been identified for review.



What Has the Impact Been?

- One of the key areas for improvement was a reduction in the length of time panels run for. This has now been implemented, supporting young people to engage more effectively.
- The need to improve the mechanisms for gathering feedback has been identified and will be built into wider work on service user evaluation moving forward.
- Reviewing practice in Buckinghamshire against Thematic Inspections provides a useful barometer of effective practice and a vehicle for improvement as appropriate.

What Will We Do Next?

- Review the identified Thematic Inspections to identify any appropriate practice changes.
- Respond to the recommendations of any further Thematic Inspections published by Her Majesty's Inspectorate of Probation, reviewing local practice to ensure this meets the standards outlined.

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What Have We Done?

- A review of the 2016-17 HMIP Viewpoint Questionnaire findings has taken place, to identify learning from young people’s views of the service. This showed very positive feedback, with minimal areas for improvement highlighted.
- Findings have been shared with practitioners, managers and strategic partners via the YOS Management Board.
- With the Viewpoint questionnaire discontinued, work has taken place to consider alternate ways to gather feedback. Ideas have been sought from practitioners and from other YOTs.










What Has the Impact Been?

- Positive feedback for staff has increased confidence that interventions have an effective impact on young people.
- Exploration of how other services approach feedback provides a grounding for work in 2018-19 to develop this further.

What Will We Do Next?

- Identify key points in the service user journey where feedback would be most useful for informing practice development.
- Develop creative ways to gather and analyse feedback.
- Explore ways of gathering more qualitative feedback from victims to further improve the services received.

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NAME AND ROLE	SIGNATURE
Superintendent Tim Metcalfe – LPA Commander for Aylesbury, Thames Valley Police	
Richard Nash, Service Director, Children’s Social Care, Buckinghamshire County Council	
Inspector Jason Purnell, Head of IOM and Youth Justice, Thames Valley Police	
Nicola Webb, Head of National Probation Service for Oxfordshire and Buckinghamshire	
Laura Nankin, Head of Adult Learning and Youth Provision, Bucks County Council	
Donna Clarke, Head of Service Children and Families Division, Oxford Health and NHS Foundation Trust	
Andrea Cochrane, Commissioning Manager Joint Care NHS, Children and Young People’s Health Commissioning	

Total grant to be used exclusively for the delivery of youth justice services and for the purposes of the following outcomes:
Reduction in youth reoffending, reduction in the numbers of first time entrants to the youth justice system, reduction in the use of youth custody, effective public protection and effective safeguarding.

Expenditure Category	Description	£
Staffing	<ul style="list-style-type: none"> • Delivery of effective assessment, intervention planning and supervision for young people at risk of offending or reoffending in Buckinghamshire. • Delivery of services to the victims of youth offending. • Development of key areas of practice such as SEND, Liaison and Diversion and restorative justice. • Analysis of performance information to inform practice development across all areas. • Delivery and development of Community Reparation and Unpaid Work. 	349,574
Overheads	<ul style="list-style-type: none"> • Expenses incurred by staff in carrying out core duties.. • Development and training of staff in effective practice. 	10,200
Equipment	<ul style="list-style-type: none"> • Provision of Core+ to support effective case management, timely submission of statutory data. and the use of connectivity to ensure mandatory documentation is shared securely with the Youth Custody Service. 	13,500
Total		373,274

TYPE OF ROLE	NO. OF STAFF	GENDER	ETHNICITY
Strategic Manager	1	Female - 1	Asian / Asian British 2
Operational Manager	1	Male - 1	White / White British - 1
Team Manager	2	Female - 1 Male - 1	White / White British - 1 Black / Black British - 1
Performance and Information	2	Female - 2	White / White British - 2
Early Intervention and RJ Co-ordinator	1	Female - 1	White / White British - 1
YOS Officer	10	Female - 9 Male - 1	White / White British - 6 Asian / Asian British - 2 Black / Black British - 1 Mixed - 1
Probation Officer (seconded)	1	Female - 1	Black / Black British - 1
Early Intervention Officer	1	Female - 1	White / White British - 1
RJ Support Worker	1	Female - 1	White / White British - 1
Education Officer	1	Male - 1	White / White British - 1
Police Officer (seconded)	2	Male - 1 Female - 1	White / White British - 2
Linked Specialists: Addaction Worker Connexions Worker Clinical Psychologist SALT Worker	4	Female - 3 Male - 1	White / White British - 4
Business Support (4) Finance (1) Reparation / Unpaid Work Officer (1)	6	Female - 3 Male - 3	White / White British - 2 Asian / Asian British - 2 Mixed - 1 Chinese - 1
Support Workers	3	Female - 3	White / White British - 3
Volunteers	23	Female - 16 Male - 7	White / White British - 23



County Council

Cabinet Member Reports

9A REPORT OF THE LEADER OF THE COUNCIL

Financial outturn

As reported at Cabinet, the County Council is experiencing significant financial pressures particularly in Children's Services. As at the end of June, the forecast end of year outturn indicated a pressure of £1.2m. Since then the indications are that the pressures have continued and intensified with the number of looked after children increasing from approximately 455 last September to about 515 now. I am meeting regularly with the senior officer team to review the situation and seek mitigation measures.

It is important to note that these pressures, particularly in Children's Services, are common across most county councils and unitaries with recent reports of forecast pressures from Suffolk, Somerset, East Sussex, Surrey, Lancashire, Windsor and Maidenhead (unitary), Birmingham and many others. I continue to lobby Government Ministers on these issues as does the County Council's Network.

England's Economic Heartland Strategic Alliance

England's Economic Heartland (EEH) has produced a 'call to action' for the Government ahead of the 2018 Autumn Budget, containing five key asks. These include the UK's first geographic, as opposed to topic-specific, National Policy Statement for the region; and a 'major scheme development fund' that would help support local transport authorities as they develop infrastructure proposals for inclusion in the investment pipeline. The delivery of several key pieces of strategic infrastructure, including installation of digital connectivity along the East West Rail route to benefit local residents and businesses, is another key ask. The 'call to action' was unveiled at EEH's second annual conference at Silverstone on 12 September and is available at www.englandseconomicheartland.com

The conference came at a time when the leadership provided by EEH on strategic infrastructure is gaining further momentum. A report on wider strategic infrastructure was published in August, and this is leading to more work over the autumn as EEH looks to address barriers to delivery for utilities.

EEH is currently working with DfT with a view to commission the 'connectivity study' announced in last autumn's Budget. The study, the timing of which is linked to the announcement by the Government as to the preferred corridor for the Oxford to Cambridge expressway, will look at how those communities not on the route of the expressway can still benefit from it.

In the summer, the Strategic Transport Forum supported the County Council's proposal seeking additional funding for the Aylesbury Eastern Link Road to be delivered as a dual carriageway, and a decision is expected before the end of the year.

An EEH Bus Operators' Association has been formed, which will have a strong voice on the planning and delivery of strategic infrastructure in the region, while also playing a crucial role in our work to improve transport users' choice and journey experience.

With government funding secured for the year ahead, the capacity of EEH to commission work on strategic issues on behalf of the partners has been increased, enabling the region to strengthen its voice in Westminster. With a spending review expected next year, the need for a strong strategic voice becomes all the more important.

East West Rail

Network Rail has applied to the Government for a Transport and Works Act Order (TWAO) to build East West Rail's 'Western Section' between Bicester and Bedford - enabling services between Oxford and Bedford, and Aylesbury and Milton Keynes. It follows a series of consultation events along the line which took place earlier in the year.

The submission is welcomed as a key milestone in getting trains on tracks by the early 2020s, including a new station at Winslow. A spur to Aylesbury is also part of the proposals. East West Rail will transform connectivity in the region, making possible journeys by train which can only currently be undertaken by car. It will support new jobs and homes, and provide an attractive alternative to car travel.

The period of representation ended on 7 September. Although the County Council is a strong supporter of East West Rail, we have raised a number of concerns which will need to be resolved prior to the TWAO application being approved. These concerns cover transport and traffic issues (particularly construction traffic), ecology and public rights of way.

This is likely to be followed by a public inquiry, after which an inspector will make a recommendation to the Secretary of State for his consideration.

Broadband

Broadband in Buckinghamshire has largely been shaped by a partnership between Buckinghamshire County Council, Buckinghamshire Thames Valley Local Enterprise Partnership and Hertfordshire County Council, called 'Connected Counties'. The second phase of this programme has also been supported by colleagues in the District Councils. We have recycled money from over achievement of the initial Phase 1 business case into further support for Phase 2.

As part of the Connected Counties programme, over 45,000 premises in Buckinghamshire received improved connectivity between June 2013 and June 2016 during the first phase; with a further 12,000 premises expected to be improved between June 2016 and December 2019 through the second phase. The programme aimed to reach 95% superfast broadband coverage by December 2019, and we are pleased that this was achieved in August 2018.

Whilst we continue with our planned Connected Counties rollout, we are also now considering how we ensure superfast connectivity for the final 5% of our residents who remain unable to have the necessary infrastructure for reliable broadband, and the County Council has now applied for funding from DEFRA to facilitate the connection of rural businesses through the [Rural Broadband Infrastructure](#) grant.

We continue to work with the providers of major new transport infrastructure schemes to determine how we can best use these transport links to provide additional capacity. Specifically I have written to Chris Grayling, Secretary of State for Transport,

concerning the failure by HS2 to live up to the obligation given to Parliament to provide high capacity fibre along the entire route of HS2

Heathrow Airport

A series of judicial reviews have been made against the Secretary of State's designation in June of the Airports National Policy Statement (NPS). The NPS confirmed Heathrow and the third runway option as the Government's preferred location for new hub capacity in the south east. There are six challenges including a joint judicial review by five councils, the Mayor of London and Greenpeace. The grounds of challenge include air quality, poor environmental assessment, habitats regulations, climate change and surface access. The challenges do not delay Heathrow in progressing its masterplan and assessment work ahead of a planned second round of consultation early in 2019. If the NPS survives the judicial reviews, then Heathrow could submit the application for the runway in 2020.

In the Council's response to consultations over the past 18 months, we have been clear that Heathrow and indeed the Government need to invest in surface access to address air quality and related ecology issues. Land in southern Buckinghamshire could play a major role in providing the new watercourses and habitats which Heathrow need to mitigate the impact of expansion. Improved transport links and access to new courses at Buckinghamshire academic institutions funded through expansion would help Buckinghamshire residents travel to new jobs and train to provide Heathrow and surrounding employers with the increasingly high skilled workforce they will need.

Western Rail Access to Heathrow

Network Rail completed its statutory consultation earlier this summer on its prospective application to link Heathrow (Terminal 5) directly with services on the Great Western Mainline. The new link, which would join the line between Iver and Langley stations, is needed whether or not Heathrow expansion goes ahead. The principal issue for Buckinghamshire though is that Network Rail plan to permanently close Hollow Hill Lane which links the Ivers and north Slough. To date, Network Rail has not demonstrated that the road must close, or that the saving in not providing a new link could not instead be used to mitigate the transport impacts and fund local road and access works, including the option to part fund the Iver Relief Road.

Luton Airport

The County Council has responded to Luton's initial consultation on its plans to expand from 18 to 38 million passengers per annum by 2050. One issue is how expansion and specifically new flightpaths could impact on tranquil north Buckinghamshire and the protected environment of the Chilterns AONB. As a member of the EEH Strategic Transport Forum, I have endorsed the approach that the airport's growth should be supported by investment in the wider rail and road network. Luton Airport recognises the importance of international connectivity to the economies of the three counties of Bedfordshire, Buckinghamshire and Hertfordshire. To deliver this sustainably, the airport will need to increase the capacity for passengers and staff to access the airport conveniently through improved rail, bus and coach links, including direct connections to Aylesbury. This investment over the coming decades will then enable step changes in passenger numbers as new terminal capacity becomes accessible by new train and coach services into and through Buckinghamshire.

Aylesbury Town

Discussions have commenced with AVDC to see if there is potential to work together to improve and enhance the retail and community offering of the town centre of Aylesbury. Both parties are approaching this in a spirit of positive working together. In addition, Bill Chapple and Clive Harris continue to represent us on the Garden Town Committee.

HS2 Update

Notice to Proceed

HS2 civil contractors have been given an extra eight months to adapt their designs to meet target costs. The dates now for the two joint venture contractors in Buckinghamshire are Align JV: February 2019 and EK JV: June 2019.

Community and Environment Fund (CEF) and the Business and Local Economy Fund (BLEF)

There have been several further funding announcements:

Applicant: Wendover Parish Council

CEF funding: £74,990

Wendover Parish Council own a free-to-use car park at Witchell Meadow Recreation Ground that is located close to the town centre and is well-used by walkers and families using the recreation ground. Due to its central location, it is often full and this discourages people from visiting the town. The Parish Council will use CEF funding to extend the car park so that they can provide additional spaces. The car park will remain free-to-use and they will provide an information board to signpost the car park and local walks, recreation activities and services, such as the library and community information office.

Applicant: The Saye and Sele Foundation

CEF funding: £29,850

The Saye and Sele Foundation is a registered charity that supports young people under the age of 25 to further their studies and education. They own Saye and Sele Hall, located in the village of Quainton, which is hired out to local clubs and leisure organisations at an affordable cost. The project aims to enhance the facilities available at the hall in order to provide increased storage space and a modernised kitchen which will benefit the clubs who hire the hall and the community of Quainton who attend them.

Applicant: Quainton Parish Council

CEF funding: £9,700

The Parish Council are working with Quainton Windmill Society to maintain and restore the windmill to full working order. The windmill is a Grade II building that dates back to 1832 and the building fabric has deteriorated over a number of years. CEF Funds will replace the external wooden viewing gallery that was first installed in 1977 and which is now in a serious state of disrepair, to contribute towards the restoration of Quainton Windmill to bring it back to be a working mill and visitor attraction.

An event was held on 3 August for councillors by Groundwork, who administer the CEF and BLEF, to encourage ideas and help with applications to the funds.

Health and Wellbeing Board update

The July meeting of the Health and Wellbeing Board was cancelled, and September's update will be presented at November's Council.

Brexit

As part of our continued preparations for Brexit, the County Council has been working with Buckinghamshire Business First and Buckinghamshire Thames Valley Local Enterprise Partnership, to disseminate information to businesses and providers (including social care providers) on the rights of EU nationals and on the government's preparations for a 'no deal' scenario. More information can be found at: <https://bbf.uk.com/news/brexit-how-to-prepare-if-the-uk-leaves-with-no-deal>

**MARTIN TETT
LEADER OF THE COUNCIL**

9B DEPUTY LEADER AND CABINET MEMBER FOR TRANSPORTATION

1. TfB

The main operational achievements and challenges of the TfB business since the last report in early July 2018 are listed below in sections 2 to 4. The main managerial achievements in the same period are summarised in Section 1 as follows:

- July and early August have seen unusually dry and hot weather. This has affected work programmes. Working times have been staggered to avoid mid-day working in unreasonable temperatures. Break times have been altered to give regular comfort breaks. Urban grass cutting has been suspended due to almost negligible growth in the period. Gritters have been active spreading granite dust on sections of carriageway where binder has become fluid and resulted in ‘fating up’ of local areas of carriageway.
- Health and Safety – Figures remain very positive and culture good. Incidents are robustly investigated and addressed. However, there has been a spike in minor incidents in July and early August, potentially linked to the hot temperatures and fatigue of operatives.
- Members Working Group continues to pay dividends and will restart in September with new Members to the group.
- Parish Portal went live at the July Stakeholder Conference and feedback has been very positive.
- The HMEP Review and Future Highways Research Club (FHRC) value for money toolkit has been completed. The results demonstrate good practice and continuing improvement. Actions arising will be dovetailed into the service continuous improvement plan.

2. Capital Programme

2018/19 Carriageway & Footway Surfacing Programme Overview

Now that a significant proportion of the carriageway surfacing programme has been completed, resources are assigned to the footway structural repair programme. Site surveys and design work commences in September with construction work beginning in October.

With actual spend across the above programmes up to the end of July 2018 exceeding £6.5m and with a further £6m spend in August, the following summarises the year to date position against each of the individual programmes of work:

- **Conventional Resurfacing** – TfB have made excellent progress with this year’s programme of large scale resurfacing work, with 12 schemes already completed out of a total of 22. A further 7 schemes will be completed by the end of September, with the entire programme planned for completion by the end of November.
- **Stoke Hammond Bypass** - £4.5m is being invested in resurfacing the bypass together with associated drainage improvements to ensure longevity. Resurfacing work commenced in August on a 12 week programme and is expected to be

completed at the beginning of October. Carriageway closures will be advertised and in operation throughout this period.

- **Surface Dressing** – The surface dressing treatment has now been completed on all 32 schemes to be delivered as part of this year’s programme of works. The reinstatement of road markings and road studs is under way will be completed by mid September.
- **Micro-surfacing** – This year’s programme contains work on 41 schemes covering multiple streets across the county. Preparatory patching works have been completed, with the microsurfacing treatment programmed for completion by the end of September. Work to reinstate road markings and adjust ironwork will continue into November.
- **Plane and Patch/DfT Pothole Fund** – See operations section
- **Joint Sealing** – In addition to the £200,000 invested during 2017/18, a further £200,000 has already been spent on this treatment during 2018/19. Programme of works completed.
- **Footway Structural Repairs** – £1.5m will be invested in footway surfacing during 2018/19. 18 countywide priority schemes have been chosen for delivery, with a further 16 schemes identified for structural repairs, subject to funding. Construction work is expected to commence in October.
- **Preparation for 2019/20 Programme** – Feedback from the annual Member engagement meetings back in January and February has been used to have been used in preparing an indicative four year programme of both “local” and “strategic” schemes. This indicative programme will be reviewed at the next round of Member engagement meetings being planned for this October to continue the county’s rolling four year carriageway surfacing programme.

2018/19 Capital Delivery Programme – Other Budget Headings

Elsewhere actual spend up to the end of July 2018 exceeded £1.3m, following further countywide capital investment associated with street lighting, safety fencing, drainage, network safety, parking, bridges and traffic signals. The following summarises the year to date position against each of the individual programmes of work:

Street Lighting – In excess of £2.5m will be invested in this asset during the course of 2018/19, with over 420 structurally defective columns and over 40 illuminated signs and feeder pillars to be replaced. As part of a countywide Salix funded ‘Investment to Save’ initiative to reduce future energy consumption and reduce maintenance costs, over 3,200 street lights will be replaced with LED lanterns. Work on all phases of work to commence in August/September.

Safety Fencing – £250,000 to be invested on a total of 3 countywide schemes, with one of these schemes already completed.

Drainage – Investment in drainage schemes has now been increased to £1m, which will allow us to complete over 30 schemes across the county. Excellent progress has been made since April, with 14 schemes already completed.

Network Safety – Over £300,000 will be invested across 10 countywide network safety schemes, with 70% of these schemes planned for completion during 2018. A further

£879,000 from the DfT Safer Roads allocation, will enable a number of safety schemes to be carried out along the A40 between West Wycombe and Stokenchurch, with the majority implemented before the end of this year.

Parking – Successful completion of pay and display schemes in Aylesbury, Amersham and High Wycombe. Following the cancellation of the Marlow pay and display scheme, the Parking Team is currently assessing the possible use of 'smart' technology as well as other possible pay and display schemes across the county. Marlow waiting restrictions review currently out to consultation. Subject to feedback from the consultation, we expect lining work to take place in October.

Bridges – Throughout 2018/19 in excess of £1m will be invested on improvements to various structures across the county including Marlow Suspension Bridge, Marlow Obelisk, subways, a footbridge in Buckingham and a scheduled monument in Thornborough.

Traffic Signals - £434,000 has been allocated for the upgrade of four traffic signal sites across the county and a further £130,000 for the renewal of rising bollards in Aylesbury and High Wycombe. All schemes currently planned for completion during 2018. Schemes identified for delivery during 2018/19 are now available to view on the Members Portal.

3. Network Management

Road Safety

Casualty reduction schemes -The Network Safety Team implements an annual programme of road safety engineering schemes in order to reduce the number of people injured on Buckinghamshire roads. These locations are identified through collision analysis and investigation to prioritise sites that have the highest incidence of reported injury collisions, both in number and severity. As a result of this analysis we have identified 8 sites to be prioritised within this year's (2018/19) safety scheme budget. These sites are currently subject to detailed design and costing before a final programme is known. A scheme from last year's programme has recently been completed in Stoke Poges.

Fir Tree Avenue, junction with B416 Stoke Road, Stoke Poges - Collision data revealed 5 collisions, 4 of which could be attributed to drivers failing to recognise the junction priority when approaching from Fir Tree Avenue. In order to highlight the priority at the junction, a yellow backed Give Way sign was installed at the junction and a new advanced Give Way warning sign. The direction sign on the opposite side of the junction was renewed, revised and relocated more within the driver's forward eye line when approaching. Vegetation was cleared to improve visibility from the junction to the north and all lining was renewed.

Casualty Data - Provisional collision /casualty data shows that 2017 (Jan to Dec) has seen a 17% reduction in the number of people injured on Buckinghamshire roads. Data for the first half of 2018 (Jan to Jun) appears to indicate this trend continuing, with a 22% reduction in all casualties compared to the same period in 2017, 18 fewer KSI (Killed and Seriously Injured) casualties and 104 fewer slight casualties than Jan to Jun 2017. These figures should be treated with caution, as they are provisional and we are aware of some additional police reports for this period which we have yet to receive and input into our data system. However, we anticipate there is still a reduction in the overall figures in comparison with last year.

Road deaths from Jan to Aug 2018 have also reduced by 7 (50%) in comparison with the same period in 2017 (14 in 2017 and 7 in 2018). We receive the fatal collision reports from Thames Valley Police (TVP) within 48 hours and carry out a site visit with a TVP officer. A notification message is sent upon receipt of the details from TVP to the Cabinet Member and Deputy, together with the member for the ward in which the collision has occurred.

Education Training and Publicity:

County Show. Promoting and providing mocktails (alcohol free cocktails) at the show. Samples of mocktail drinks and recipe cards were available and the team gave out information on alcohol units and how drivers can take responsibility to ensure they are not over the limit, especially the morning after (1 in 5 drivers caught drink driving are detected the morning after).

Be a Better Biker motorcycle assessment days running throughout the summer with the final one in September. Delivered by Thames Vale Advanced Motorcyclist at Marlow fire station. Classroom and practical element aiming to improve rider skills and reduce the number of biker KSIs.

Driver Eyesight campaign. Working with TVP and Bucks Fire & Rescue to raise awareness of the importance of regular eye tests for drivers. Roadside check with TVP 7 September in Marlow, conducting roadside eyesight tests and handing out information leaflets. Also to be promoted via social media as Travel Safe campaign.

Mobile Phone campaign. Social media awareness and roadside check with TVP on 21 September. Publicity event at Bucks Uni in partnership with TVP and Bucks Fire & Rescue. Aim: to raise awareness of the risks and penalties of using a mobile phone whilst driving.

Mobility Scooters. Following a complaint about mobility scooters on the road in Chesham, we have produced a leaflet with the basic rules for using a mobility scooter both on road and on the pavement. These will be distributed via mobility centres, TVP and relevant associations.

Asset Team

The Highway Service policy will now be considered at October's Cabinet, and will be followed by new policies for Network Safety, Network Management and Winter Service. A new footway hierarchy is being developed for April 2019, in liaison with other Midlands Highways Alliance Authorities.

Parking

The Buckinghamshire Parking Delivery Plan has been formally adopted following a Cabinet Decision in July. This document is an action plan to deliver the Buckinghamshire Vision for Parking, which looks to see the cost of delivering on-street parking reaching neutrality. As part of this, alternative, more effective methods of enforcing limited waiting areas are being explored, following the decision not to pursue pay and display in Marlow. We are also looking at options for increasing the number of Civil Enforcement Officers across the county.

Streetworks

An independent review has shown the permit scheme has been implemented well. We are now considering options for expanding the scheme, including the potential for a

future lane rental scheme for key parts of the network. The team have also led on a meeting with neighbouring authorities and Highways England to improve coordination and information sharing.

Traffic Signals/ITS

The delivery of the critical junction project, to improve both performance and resilience of the busiest and most sensitive traffic junctions in the county, continues. Delivery continues in the capital programme to refurbish ageing traffic signal equipment to try and maintain a steady state in the condition of the signals asset.

4. Network Operations

Defects – After a very busy early part of the year dealing with the effects of winter 2018/19, defect numbers are now back to normal levels. The temporary arrangement implemented earlier has therefore ended and full repairs are once again being undertaken wherever possible.

Plane and Patch/DfT Pothole Fund – over 100,000sq m of plane and patch has now been laid across the county since April, and the programme is nearing completion. Efforts have been made to spread the programme evenly across the county, whilst addressing those areas of most concern from a safety and structural perspective.

Grass – Urban grass cutting has ceased due to lack of growth, with resources deployed instead onto weed removal programmes. Rural grass cutting, being less frequent, has not been significantly affected, with programme continuing as planned.

Gullies – remain ahead of programme, assisted by lack of need for reactive attendance in dry spell. No significant flooding has been reported despite one or two very heavy localized showers.

Spray Injection Patching (Jetpatching) – Jet-patching programmes were completed by the end of August. Productivity throughout the season has been excellent, with around 25% additional work carried out within the planned budget expenditure.

Trees – work has continued in earlier months on priority removal/maintenance programme. Work was then suspended during nesting season but recommenced in August. Limbs etc which have become a nuisance to buses are being addressed as identified.

Finally, **Winter Planning** is under way, with around 10,000 tonnes of salt delivered by end of August, ensuring that stores are full to capacity in advance of winter season commencing on 15 October. Vehicles and ice detection sensors have all been subject to summer maintenance and are operational in readiness.

MARK SHAW
DEPUTY LEADER AND CABINET MEMBER FOR TRANSPORTATION

9C CABINET MEMBER FOR COMMUNITY ENGAGEMENT AND PUBLIC HEALTH

New approach to drug and alcohol prevention in secondary schools

On 17 July, the Council launched a new drug and alcohol prevention programme for secondary schools. The programme, called Risk-Avert, will be available to schools from this month.

Risk Avert focuses on risk-taking behaviours and helps young people aged 12 and 13 develop practical skills to manage day to day risks that they face in life. The programme aims to help young people stay safe and have better general wellbeing.

Schools in Buckinghamshire will receive the programme for free and it is adaptable for schools with special education needs.

Some young people may already be taking risks and these young people are invited to have some extra support. The extra support will take the form of six specially designed workshops led by their teachers, who will have been trained by The Training Effect Ltd to deliver the sessions.

The new programme will be available until August 2021. Towards the end of this time there will be an assessment to see how effective the programme has been.

Active Bucks Ageing Well Together Campaign - October 2018

The Council is working with partners across the county to deliver an Active Bucks Ageing Well Together campaign to increase older residents' awareness of physical activity opportunities and encourage them to try a new activity and get more active. The campaign will take place in the first week of October, starting on Older People's Day on 1 October.

Targeting residents aged 65+, the campaign has been developed using information gathered as part of the Council's Active Bucks older people project, which involved talking to people about their relationship with physical activity.

Willow Project

The Office of the Police and Crime Commissioner (OPCC) has funded a Thames Valley-wide exploitation victim service. The OPCC has been re-designing all its commissioned victim support services and as result recently launched "*Willow Project*" as part of *Victims First* which is a single point of contact hub. The Willow Project will be provided by Thames Valley Partnership. Buckinghamshire will have one Crisis and Support Co-ordinator and two support workers, once recruitment is completed. The Council will be providing hot desking facilities one day a week.

The Willow Project will involve prevention work, crisis intervention and ongoing support to both victims and their families. The charity offers support on both a practical and emotional level on any issues that are important to individuals and ranges from help with housing, benefits, education and employment, assistance through court processes, advocating at meetings, to hospital visits and arranging food and clothes parcels for example.

The Willow Project will also provide support to the Police and other partner organisations, such as training and awareness raising of modern slavery, strategic support in developing local procedures and assistance with operational activity.

The contract began in July 2018 and it will be in place for a trial period until March 2020.

NOEL BROWN
CABINET MEMBER FOR COMMUNITY ENGAGEMENT AND PUBLIC HEALTH

9D CABINET MEMBER FOR CHILDREN'S SERVICES

Early Help Review Update

Further to my last update on early help, the research undertaken by the independent company BMG has now been completed. This has provided a better insight into what families value about early help services and will help shape future proposals. We have also conducted a thorough needs analysis to understand the challenges and issues families face and the support they require to meet their needs. Partners, including Health, have been actively involved in the pre-consultation process so that we can maximise opportunities to work together. It is very important to note that the statutory health services will continue to be delivered when the new model is implemented and are not part of the services under review. A 10 week consultation will commence in October.

Children's Homes Update

As reported in the last council report, we are currently running a project to open four new homes for looked after children, the first of which successfully opened in July.

Our second Aylesbury home is currently awaiting the outcome of a planning decision. We aim to open this home in the first quarter of 2019 as a specialist resource to help us assess the needs of vulnerable young people so that we can help them find the right long term placement. Homes 3 and 4 will be within the south of the county to address need in this area. We are currently in the process of reviewing suitable properties and engaging local residents so that we can move to a position where we can purchase the properties.

Our existing children's home continues to make positive progress with young people. This has been evidenced through progressive education attainment and 2018 GCSE results.

Children's Services Improvement Programme

During the Ofsted inspection in November 2017, an improvement plan was prepared and presented to the Ofsted inspectors. This was subsequently strengthened following the publication of the inspection report to include the ten Ofsted inspection recommendations.

This plan highlighted a number of essential compliance issues and laid the necessary foundations for improvement. The most recent review of progress against the identified actions showed that the majority have been progressed satisfactorily. However, it is acknowledged that there is a great deal more to do to improve outcomes for children and young people.

Following the publication of the Commissioner's report, Children's Services is developing an updated and refreshed 'phase 2' improvement plan to cover the next 6-9 months. In addition:

- The Department for Education (DfE) appointed Children's Commissioner has concluded its review and has recommended that the council retains operational control of its children's services.
- The Department for Education has set out its Statutory Direction, requiring the council to continue to take steps to improve its children's social care services,

including co-operating with the DfE appointed Improvement Advisers, Hampshire County Council.

- The new senior management team has formed very recently and needs the opportunity to help shape the future direction of their particular service area and influence the improvement across the department as a whole.

Celebration Event for Looked After Children

More than 70 of Buckinghamshire's children in care and care leavers have had their achievements recognised at a special awards event.

The County Council hosted the annual event, now in its eighth year, which celebrates the personal, academic and sporting achievements of our looked after children and young people leaving care.

The children and young people were nominated by professionals working with them in a number of categories, including overcoming difficult circumstances, coping admirably with change and for achievements within education, training or sport.

At the event, the audience heard from two care leavers and one of Buckinghamshire's foster carers. They then heard a special and inspiring talk from Ashley John-Baptiste, a BBC journalist, presenter and previous *X Factor* finalist. Ashley is also a care leaver, and had a very powerful story and message for the children and young people in care.

There were several different activities for the guests to take part in and be entertained by, including a DJ set from local young supporter Ethan, wandering entertainment by the Flying Seagull Project's circus entertainers, inflatables and sports activities as well as Buckinghamshire Fire and Rescue and Thames Valley Police vehicles.

Each child and young person was presented with an individual certificate of achievement and a gift voucher. We are very grateful to Gary Grant of The Entertainer toyshop who donated a gift voucher for every child and young person as well as funding to provide sports and play activities; this was a very kind and generous gesture from a local company to support our local children and young people in care.

As part of its Corporate Parenting responsibility, the County Council holds the celebration event every year to recognise and celebrate achievement among the children in its care and its care leavers.

Promoting Fostering and Adoption

The Fostering Recruitment Team and the Adoption Team attended the Bucks County Show on 30 August to raise the profile of fostering and to encourage people to Foster with Bucks. The team handed out over 200 flyers and cards to members of the public. Highlights included:

- Two looked after children and their carer attended to promote fostering
- 'Fostering Friendly' was promoted to employers, including five local car dealerships, Police, Fire and St Johns Ambulance
- Live radio interview on Mix 96 with our carer and recruitment manager
- Social media support from Members and BCC Comms
- Social media promotion via 'cakes for likes' from the public
- New branding and materials launched to the public

Our next information events are as follows:

- **Adoption:** Monday 1 October 18:30 @ Green Park – Aston Clinton
- **Fostering:** Wednesday 3 October 19:00 @ The Hub in High Wycombe

Front Line Service Visits

The month of August has allowed me to make more front line service visits, once more to meet with the Early Help team, and also the Fostering and Adoption Teams (Care Services). These visits allow colleagues to meet and engage directly with me to share any ideas, thoughts or concerns that they may have.

**WARREN WHYTE
CABINET MEMBER FOR CHILDREN'S SERVICES**

9E CABINET MEMBER FOR EDUCATION & SKILLS

Education and Skills Strategy

The Education and Skills Strategy has been approved and is now in the process of being published on the BCC website. The delivery of the strategy will be monitored through an action plan that will include the various improvement projects that are underway within educational services. A key element of this improvement journey is the development and implementation of the Side by Side Partnership, which aims to secure better outcomes for children and young people in Buckinghamshire through a sustainable, school-led model of improvement.

The Side by Side delivery model was initiated with secondary schools that do not yet have a good or outstanding OFSTED rating. In order to support these schools, deployment of the best teachers and senior leaders from Buckinghamshire secondary schools has been taking place in the 8 secondary schools involved since April 2018. This will continue over the next five terms to July 2019.

Similarly a Side by Side primary school project is underway, with the deployment of teachers beginning in September 2018. Further Side by Side initiatives will involve working with Early Years providers to share and develop expertise, developing new ways of working with regards to SEND and Inclusion and supporting governance in schools.

BLT transfer

The final stage of the transition of services from the Buckinghamshire Learning Trust (BLT) to BCC was completed on 1 August. The statutory duties within School Improvement and School Governance have now been transferred to the local authority as from this date, with the BLT focusing on offering traded work to schools.

The transition process began with the transfer of the Specialist Teaching Service, Early Years' Service and Workforce Development team and the School Financial Management team on 1 April 2018, with a central projects team transferring in on 1 June. In total, 84 colleagues transferred from the BLT to BCC, with all colleagues attending at least one of the numerous induction sessions that were held between March and July.

The knowledge and experience that the transferring teams bring is very much valued and will enhance the delivery of services to support children and young people in schools in Buckinghamshire. The next steps will be to review service delivery across these services and plan provision accordingly. Services will need to be reconfigured so that they can effectively meet the changing needs of children and young people and deliver the activities needed to realise the ambitions set out in the Education and Skills Strategy. This transformational work is planned to take place over the next academic year, with the majority of the changes to be made by April 2019. Part of this work will include developing the Side by Side partnership in order to meet statutory duties and providing a core offer to drive forward improvement in school performance and governance.

Skills

Based at the Buckinghamshire Thames Valley LEP (BTVLEP), the Bucks Skills Hub provides a range of services to promote and encourage schools to support young people with the development of work readiness skills. The Skills Hub runs the Enterprise Adviser Network (EAN) Programme, which provides volunteer industry expert Enterprise Advisers to secondary schools in Buckinghamshire to support them with the development of a skills programme in accordance with the government's [Skills Strategy](#).

The EAN is 50% funded by the Council and 50% funded by the Department for Education's Careers and Enterprise Company. To date, 35 of the 37 secondary schools in Buckinghamshire have signed up to the programme. In March 2018 additional funding was secured to roll out the programme to Special Schools and PRUs, and in July the Skills Hub won a bid to fund an additional full time Enterprise Coordinator to provide additional support to 20 upper schools, including a project fund of £1,000 per school. In October 2018 the LEPs Skills Hub will be running their third annual Skills Show, supporting over 3,000 children and young people across Buckinghamshire to engage with over 100 employers.

Buckinghamshire Adult Learning

Buckinghamshire Adult Learning has had another successful academic year. The main headlines are:

- 10,703 learners were enrolled.
- 1,364 enrolments were for Basic Skills courses.
- Success rates for Basic Skills courses are very good; recent GCSE results demonstrate passes of 85% for Maths and 77% for English.
- A new course offer has been developed with Buckinghamshire Youth Services to support young people aged 16-18 who are not in employment or education (NEET).
- Apprenticeship enrolments have increased by 17%. An increasing number of BCC maintained schools are offering apprenticeships to enhance the knowledge and skills of their workforce.
- 80% of apprentices remain in full time education, and 15% move into higher education.

Home to School Transport

Various teams across the Council are working together to review the current transport offer in order to identify improvements that will result in a more efficient and appropriate provision. This review involves teams from Adult Social Care, Children's Services and Public Transport, and is focusing on ensuring that provision is fit for purpose and can provide an effective transport assistance programme that meets the requirements of a varied client base. Work will continue throughout the autumn to develop any proposals for wider consideration.

**MIKE APLEYARD
CABINET MEMBER FOR EDUCATION & SKILLS**

9F CABINET MEMBER FOR PLANNING & ENVIRONMENT

District Local Plans

The submission Vale of Aylesbury Local Plan and Wycombe Local Plan were taken through Examination in Public (EiP) in July 2018. The Wycombe Local Plan inquiry was adjourned until the week commencing 3 September in order to examine site specific policies in detail. BCC has been working with district colleagues to ensure that the Inspectors considering the Plans have up to date written evidence to address the key infrastructure and delivery questions they have raised, for example our transport strategy team and highways development management team have been actively engaged, giving evidence to support the Vale of Aylesbury Local Plan.

For Chiltern and South Bucks (CSB), there has been a significant slip in the local plan timetable. The published Local Development Scheme (LDS) had initially anticipated that the Draft Local Plan would be available for consultation in summer 2018; however, the timetable has shifted considerably due to further work being undertaken by the Councils on transport and highway matters. We are aware that the Councils are required to undertake additional specific strategic highway junction modelling following local transport modelling and Duty to Co-operate engagement with Highways England which has played a major factor in this. CSB has confirmed that this modelling will be published in due course and once the timetabling implications for the Local Plans are known, CSB will review its LDS.

Overall collectively across Buckinghamshire, the local authorities are planning for 46,200 homes by 2033/36 and over 250,000sqm of employment floor space which is based on the Objectively Assessed Need (OAN) for the county. BCC will continue to work with the districts and other stakeholders to ensure that the proposed growth will have a positive impact on the County's infrastructure by requiring improvements and enhancements to our transport networks, highway infrastructure, education and health infrastructure, digital connectivity and green infrastructure.

Buckinghamshire Minerals and Waste Local Plan

The Buckinghamshire Minerals and Waste local plan (BMWLP) was submitted to the Secretary of State on 1 June 2018 following a final consultation on the Proposed Submission Local Plan which took place for a period of eight weeks to 3 May 2018.

In total, 44 organisations and individuals made at least 184 separate representations on the Plan. The Submission Local Plan will be examined for its compliance with statutory requirements and on its soundness by an independent Inspector appointed by the Planning Inspectorate. In undertaking this task, the Inspector will have a particular regard to the representations made on the Proposed Submission document. The Examination in Public has been confirmed to take place over three days on the week commencing 24 September. Those who made representations of objection at the Proposed Submission stage have a right to be heard at the examination public hearing sessions. A hearing programme has been agreed between the Inspector and the County Council along with a number of Matters, Issues and Questions (MIQs). We have prepared responses to the MIQs for the Inspector to review as part of the EiP process and these will be publicly available on the BCC website.

In line with the emerging local plans' expectations around growth, the County Council's Minerals and Waste local plan sets out a requirement for 20 million tonnes of aggregate

to be supplied from new and existing sand and gravel quarries in the County and to plan for the management of 266,000 tonnes of waste per year.

Aylesbury Garden Town

Aylesbury is expected to deliver over 16,000 homes during the Local Plan period, up to 2033 and the town achieved Garden Town status in 2017. Being designated as a Garden Town, Aylesbury and the partnership organisations have greater access to funding opportunities to support the town and delivery of housing based on a requirement for a co-ordinated, master plan approach which will help to shape future growth. The main aims of the garden town project so far have been to agree a governance structure between the partner organisations, commence a communications and engagement strategy focussing on partners, stakeholders, developers and communities, and bringing together an understanding of the key areas of work and projects taking place as part of the growth of Aylesbury to help understand where Aylesbury Garden Town (AGT) can positively influence development. More recently the AGT Project Team commissioned master planning consultants, Alan Baxter Ltd to help deliver the following pieces of work for AGT:

- A longer term vision and strategic narrative for AGT to 2050
- Master Plan framework and delivery plan for AGT 2033
- Strategic Infrastructure Delivery Plan SPD

Speed briefings with the Project Delivery Team and district and county technical officers took place on 29 and 31 August. The aim of these sessions were to help Alan Baxter understand emerging pieces of work relevant to AGT; to understand officer views of the value of the garden town master planning project from their particular topic areas; and any issues which should be considered for the longer term strategic narrative to 2050. Following the briefing sessions, the master planners will continue to work with the project team on ongoing engagement with site promoters and key stakeholders, to develop area based frameworks, an AGT strategic infrastructure list, the strategic narrative prospectus and the development of the delivery plan. The current timetable for delivering the three areas of work for AGT is aimed to be completed by March 2019.

Bucks Strategic Infrastructure Plan (BSIP)

The BSIP has been gathering momentum on critical infrastructure schemes needed to enable additional housing growth in Buckinghamshire as part of the evidence for the Local Plans and decision-making to inform future infrastructure investment. Technical data sharing difficulties have been overcome with the districts and we expect to launch an interactive map of housing growth and infrastructure schemes shortly. Next steps are to identify and address gaps in the BSIP in terms of detail around critical infrastructure needs and to use the interactive map to consult more widely with key stakeholders, including HS2, national infrastructure project promoters, health and social care services. The interactive map presents the spatial overview of housing growth in Buckinghamshire and known infrastructure schemes.

The growth sites include the District Local Plan sites and also identifies those sites with planning permission or where a planning application has been made to enable a visual representation of housing delivery, both completed and projected known delivery over the next five years. More information on the interactive map and BSIP is available, any enquiries should be directed to strat_planning@buckscc.gov.uk. This includes:

The mapping will also contain information on the Buckinghamshire Minerals and Waste local plan (BMWLP), such as the location of the Minerals safeguarding areas across Buckinghamshire, the latest allocated Minerals sites and preferred options for the location of Waste facilities, as shown in the latest version of the Plan.

In addition, the mapping will include the various infrastructure projects currently in development or forecasted across the county – ranging from the major national transport projects such as HS2 and East West Rail, the Aylesbury Link Roads, and down to the smaller development management schemes, being mapped by Transport for Buckinghamshire (TfB). Outside transport, there will be information on other areas of infrastructure such as Education, Green Infrastructure, broadband, etc. The mapping will contain information on funding and timescales and will sit alongside BSIP to paint a picture of the projected infrastructure being delivered across Buckinghamshire up to the end of the Local Plan period.

The mapping is currently available on a BucksCC hosted domain, accessible on the internet, and contains much of the non-confidential growth and infrastructure information detailed above. The remainder of the non-commercially sensitive information will be rolled out in the next few months in a phased approach on to the site. Once the Map Portal project (being led by IT) is delivered in the next few months, the mapping information can be published directly on to our intranet, which will allow confidential information, such as Green Infrastructure and Broadband data to be included.

Mapping was recently added to the Bucks CC website, to accompany our team's pages on Strategic Planning and Infrastructure and Minerals and Waste, for the use of both employees and our residents. Links to the public interactive mapping pages detailed above will also be added in due course.

Rights of Way Improvement Plan

Work has just commenced on the Council's next Rights of Way Improvement Plan – a statutory document which sets out the management of the network, taking into account future pressures i.e. development, infrastructure and resources. Initial stakeholder engagement is scheduled for later this year to make sure the plan is aligned with public expectation and aims of the County Council. This is an opportunity to safeguard the rights of way network from external pressures and to provide a standard against which the network is managed.

Marlow Flood Alleviation Scheme

The Marlow Flood Alleviation Scheme, being undertaken by the Environment Agency in partnership with Buckinghamshire County Council amongst others, is nearing completion. The scheme cost is £8.5 million (with a £1.25M contribution from Buckinghamshire County Council) and consists of measures in the Gossmore Lane, Pound Lane and Lower Pound Lane areas of Marlow to reduce the natural floodplain. These works include a combination of:

- Brick clad reinforced concrete walls
- Earth bunds
- Steel sheet pile walls
- Ground raising
- local road raising

The scheme also includes a compensatory flood storage area at Lower Pound Lane to replace the natural floodplain now behind the defences and groundwater wells and pumps at both Pound Lane and Gossmore Lane which will be operated and maintained by BCC/TfB. The final planting and landscaping will be completed in spring 2019 when there will be an official opening.

Sustainable Drainage System (SuDS) Retrofitting Project – Chalfont St Giles Infant School

The Strategic Flood Management Team has worked in partnership with the Building Services Team to retrofit a Sustainable Drainage System (SuDS) to Chalfont St Giles Infant School to help mitigate the risk of surface water flooding to the school hall.

Due to the large impermeable playground and a steep ramp leading to the hall, during heavy periods of rainfall the water runs over the playground, down the ramp and towards the school hall. As a consequence of this high flow volume and velocity, the school hall has experienced flooding, mould and damp.

The retrofitting project is intended to help mimic a more natural and permeable site, by slowing the flows and allowing for more attenuation further upstream from the school hall.

This involved the installation of raingardens within the playground and ramp. Rain gardens are small vegetated systems that allow for water to be attenuated before loss through infiltration and evapotranspiration by the plants.

Permeable tarmac has been used in small sections of the playground allowing for further attenuation and infiltration whilst still allowing for typical playground activities to continue.

The SuDS have been installed alongside the existing drainage system, reducing overburdening of the existing system and the subsequent hall damage.

Over the school holidays, the works have been undertaken on site ready for planting in the autumn term. The Strategic Flood Management Team is hopeful to use this project to educate the school community on the importance of managing surface water and the benefits that SuDS can provide. The team is hoping to work with the school to promote this during the new school year.

Preventing Fly-tipping - S.C.R.A.P Campaign: Scrap Fly-tipping

Since 2003, the Waste Partnership for Buckinghamshire has secured over 670 convictions against individuals and companies for illegal dumping and related offences. On average since April 2010, there has been at least one conviction per week for illegal dumping offences in Buckinghamshire. This resulted in a halving of reported incidents and a significant saving to the Buckinghamshire tax payer over the period, principally through reducing removal and disposal costs. However fly-tipping in Buckinghamshire has unfortunately seen an increase in recent years, despite our excellent record to prosecute perpetrators.

In an attempt to address the rise in incidents, Buckinghamshire County Council in partnership with our District colleagues have launched the #SCRAPFLYTIPPING Campaign on behalf of the Buckinghamshire Waste Partnership. The aim of the campaign is to promote best practice on 'Duty of Care' responsibilities and educate

residents on the pitfalls of disposing of waste recklessly in order to prevent fly-tipping. This campaign will be delivered via social media platforms alongside county-wide 'Have Your Say' events, which will give our residents the chance to speak to the fly-tipping enforcement team and take away literature supporting the subject thus providing best practice to ensure Duty of Care Compliance.

The campaign was successfully launched at the County Show and will follow up with events across the County. Further details are available at <http://www.recycle4bucks.co.uk/fly-tipping/>

SCRAP stands for:

- SUSPECT all waste carriers; do not let them take your waste until they have proven themselves to be legitimate. A professional waste carrier should happily answer reasonable questions.
- CHECK their waste carrier's registration details, then verify them by searching the Environment Agency website or by calling 03708 506 506. Note down the registration number of the vehicle used to take your waste away.
- REFUSE unexpected offers to have any rubbish taken away. If you do not trust that someone who you have spoken to will be disposing of waste legally, report their vehicle registration and name to the Environment Agency.
- ASK what will happen to your rubbish and seek evidence that it is going to be disposed of appropriately.
- PAPERWORK should be obtained. Make sure you get a proper invoice, waste transfer note or a receipt for your waste removal. This should give a description of the waste and provide the waste carrier's contact details.

Planning and Enforcement Update

- A temporary stop notice has been served in relation to unauthorised mineral extraction and processing at a permitted travellers' site on Mansion Lane, Iver. This quick action was required to ensure public safety and the integrity of the Grand Union Canal was preserved and to ensure no further disturbance of the historic landfill took place.
- The team has lead on the drafting of a Memorandum of Understanding in relation to unauthorised encampments and this has provided a framework for much better joined-up/collaborative working with partners in dealing with unauthorised encampments in the County over the summer. Further details as available <https://www.buckscc.gov.uk/services/environment/gypsy-and-traveller-information/>

Country Parks

It has been an unusual summer for the Country Parks this year – in some ways it has been too hot and visitors have been taking an almost Mediterranean approach to their countryside visits; the parks have been busy until lunchtime and then numbers have dropped off until the later afternoon. This has been reflected with visitor numbers between April and the end of August this year being almost 3.5% down on the same period last year.

Income levels have still continued to grow; predominantly from car parking and filming activities. Car parking income is currently just over 16% up on last year despite the slightly lower visitor numbers and filming has seen two major feature films being filmed

in the parks; a remake of Dr Doolittle in Langley Park earlier in the year and another feature film which unfortunately has to remain confidential at this stage in Black Park.

Events have once again proved an enormous success with outdoor cinema events showing 'The Greatest Showman' and 'Pretty Woman' selling out within a week of being advertised on social media and the recent Dinosaur trail attracting over 1100 children over a four day period at the end of the school holidays.

The dry weather has brought a number of challenges for the Country Parks team – a large number of trees in the Country Parks have died and significantly more have entered early dormancy as a result of drought stress – there is also an increased risk of a condition called 'sudden limb drop' affecting specific species like Beech, Oak and Sweet Chestnut. There have also been a number of small accidental fires that have been dealt with by the Parks team and the fire brigade resulting from the prolonged dry spell.

**BILL CHAPPLE OBE
CABINET MEMBER FOR PLANNING & ENVIRONMENT**

9G CABINET MEMBER FOR HEALTH AND WELLBEING

Market Position Statements: Early Help and Housing & Accommodation Needs

The Council has duties under the Care Act 2014 in relation to market development. Part of these duties includes the publication of a Market Position Statement which communicates the approaches that providers can take to develop services in relation to locally-identified need. Reflecting the particular challenges in Buckinghamshire, with partners the Council is developing a suite of three joint Market Position Statements.

The first Market Position Statement was published in July 2018 and focuses on prevention, early help and maintaining independence in a community setting. It looks at intervening at the earliest point and targeting intervention when risk factors appear. This Market Position Statement covers four key areas: preventing children from being looked after; special educational needs and disability; emotional wellbeing and mental health; and frail and older people. An event for partners will be held in December.

The second Market Position Statement, published in September 2018 relates to housing and accommodation solutions for people with care and support needs. The document has been written with and for housing providers, investors, developers and authors of housing policy. It explains how the Council, Clinical Commissioning Group (CCG) and partners could work together to shape the way housing and accommodation options are delivered to best support our residents and achieve better health and wellbeing population outcomes for people of all ages and backgrounds. A joint event will be held in November to engage and explore options with interested parties.

A further Market Position Statement on assistive technology is being developed and will be published later in the autumn.

The Care Quality Commission (CQC) – review of joint working in local health and care systems

The CQC has recently published a national review of joint working in local health and care systems. *'Beyond Barriers'* identifies the factors which impact on how effectively services work together and highlights the barriers currently experienced nationally and locally. The report makes a number of recommendations to government, national and local leaders which include: the need for an agreed joint plan setting out actions for supporting older people and which can guide joint commissioning; a single performance framework to measure outcomes; and the development of joint workforce plans. The CQC is also asking for powers to regulate systems and hold partners to account for the work they do together to support and care for older people.

Visit of the Chief Social Worker for England

The Chief Social Worker for Adults at the Department of Health and Social Care, Lyn Romeo, was invited to visit Buckinghamshire's adult social care services on 9 August 2018. On the day Lyn visited, a number of social work teams and met a group of staff to talk about the new strengths-based approach that is being rolled out across the service.

Lyn spoke with staff about the importance of the role of Principal Social Worker and was impressed with how that role has been developed in Buckinghamshire. Lyn was also complimentary about the trials currently being undertaken in the use of technology

to support people to live independently and asked for a case study to be sent to her for dissemination across the country as an example of good practice.

Workforce Update

To date in 2018/19, we have been successful in recruiting eight permanent social workers and eight permanent social worker assistants. We are currently looking to recruit another four senior social workers. However, as senior social workers and occupational therapists (OTs) remain the most challenging staff groups to recruit within the adult social care sector, we have started a large, targeted recruitment campaign which focuses on attracting candidates for these posts.

The recruitment drive includes a specific social media campaign with videos, photos and an overview of the County Council and the teams, and encouraging staff to share new roles through their social and professional network platforms.

The County Council has implemented 'recommend a friend' payments for OTs and social workers. Work is also taking place to understand how the Council's offer compares with remuneration packages offered by surrounding authorities and any further action that can be taken to ensure the Council remains competitive in the market.

Better Lives - Transformation Programme

There continues to be a national focus on current funding pressures and sustainability and affordability of social care into the future. While we wait for the Government's Green Paper in the autumn, the Council is addressing local issues through both a Council programme of adult social care transformation, and through collaboration with partners in the Integrated Care System.

The Council's transformation programme to deliver the Better Lives Strategy is in part concerned with delivering the challenging savings targets but, most importantly, is driving transformational change to realign public expectations of service provision; to make our services more effective; and to develop a joined up preventive approach that will also improve the quality of life for vulnerable adults.

'Living Independently' is one of the three key strands of the Better Lives Strategy. It focuses on:

- making it easier for people to take care of themselves, improve their own lives and remain independent for as long as possible
- working with others, particularly the voluntary and community sector, to strengthen local opportunities and support so that people can create their own local networks
- making sure that there is a wide range of easily accessible information and advice about what is available from us and others, to help people plan and to get on with life

To achieve this, the Council is working across health and social care, and with wider community networks and partners to develop a single Prevention Model for Buckinghamshire. The purpose of the Model is to create a common vision and approach to building personal and community resilience in Buckinghamshire, which will also inform the direction of investment, resources and social prescribing.

It is anticipated that the new Model will be in place by the start of 2019. A multi-agency workshop will be held on 27 September to start developing the framework and agree the next steps.

We are also working on the development of a single, fully-integrated short-term intervention service with Buckinghamshire Healthcare Trust. The ambition is to create a single, comprehensive service so that more residents are better supported to regain as much independence as possible.

Phase 1, which will be fully implemented in September, has involved making significant improvements to our own reablement service and aligning it with the similar service run by Buckinghamshire Healthcare Trust. Healthwatch Bucks is supporting the project by undertaking research with service users in the autumn to test realisation of the expected improvements. Phase 2 of the project will build on the earlier work and results in the creation of a single, comprehensive short-term intervention service for Buckinghamshire's residents.

**LIN HAZELL
CABINET MEMBER FOR HEALTH AND WELLBEING**

9H CABINET MEMBER FOR RESOURCES

New Appointment within Resources

A series of key appointments have recently been made to the Senior Leadership Team in Resources, which has enabled us to replace interim arrangements with permanent postholders.

- Sarah Murphy Brookman has been appointed as permanent Director of Human Resources and Organisational Development
- Balvinder Heran has joined us as Joint Strategic Director – Information Assets and Digital Development for Buckinghamshire County Council, Healthcare NHS Trust and Clinical Commissioning Group.
- Tony Ellis has been appointed as Chief Information Officer for Buckinghamshire County Council and starts on 27th September.
- John Reed has been appointed as Director of Property and Assets. John starts on 4th November.

Together, these appointments provide us with a strong team with significant professional experience which will be valuable to the Council in tackling the challenges on the horizon.

Resources Governance Arrangements

New governance and assurance arrangements have recently been introduced in Resources to better coordinate investment in programmes and projects which will improve the management of risk, encourage collaboration, and provide accurate timely information that enhances decision- making.

A new Property Board has been formed with a focus on driving forward new opportunities to maximise the use of the Council's property assets, ensuring an integrated approach to the management of property assets, and review the performance of the property portfolio. A new Technology and Digital Board has also been established with the objective of ensuring that all business changes, strategies and policies that have an impact on technology, digital, process and information are coordinated to ensure best value for money.

Both boards are chaired by the Cabinet Member for Resources, with core membership made up from a cross section of Cabinet and Deputy Cabinet Members and senior officers.

Supplier Relationship Management

The Procurement Team continues to make significant progress with the Supplier Relationship Management Improvement Plan, which aims to strengthen the management of the County Council's contractual relationships.

The County Council spends £290m per annum with external service providers. Our contract management application (CMA) is the corporate system which is designed to provide a detailed overview of all of the Council's contracts.

Over recent months, the Procurement Team has made significant progress in developing the CMA and strengthening the use of it across the organisation so that it

provides a comprehensive picture of all of the Council's contractual commitments. This has included improving data quality, developing performance reporting and introducing best practice self-assessments, financial validation, and business continuity plan controls for all new suppliers. A new training programme is currently being developed for contract managers which will also help to strengthen our contract management and relationships with suppliers. Progress against the Supplier Relationship Management Improvement Plan is reported to the Regulatory and Audit Committee on a regular basis.

Preventing Blue Badge Fraud

As previously reported in the Blue Book, we have recently launched a pilot initiative to tackle Blue Badge Fraud. The first two months of the on street pilot have resulted in 22 cases which are being progressed to Court in the Autumn. We are also carrying out a media campaign to raise awareness of the Council's zero tolerance policy in relation to Blue Badge Fraud.

Blue Badge Eligibility Criteria

At the end of July the Department for Transport published recommendations to change the eligibility criteria for blue badges to include those with hidden disabilities. For the first time it is proposed that the scheme includes certain people with mental health conditions such as autism or dementia. We are now waiting for these recommendations to be passed through secondary legislation and for the full details to be published, together with a live date/phased implementation plan (which we anticipate will be in the first half of 2019).

The DfT have estimated that this will result in a 3% increase in blue badges issued. However, our estimates suggest this may be more likely a 10% increase. Whilst there will be a cost impact for the Council in terms of increased badge administration costs and decreased parking revenue, the initiative is completely aligned to the Better Lives strategy for adult social care and especially the requirement to keep more people living independently. It will also provide welcome assistance to carers who have children with autism. An initial impact statement has been produced and a further update will be provided once more details are published.

Brilliant at the Basics

The Brilliant at the Basics programme is continuing at pace with significant results and all targets are on track to be delivered. The programme is designed to strengthen the existing digital estate, with an ambition to ensure customers can do more for themselves and reduce contact into our more expensive channels. Visitors to the BCC website site are up 16% compared to this time last year with nearly a million visits since March 2018.

There are currently no broken links on the BCC website, reduced from over 800 in January 2018. There are no spelling mistakes that are picked up by our analytical software. In addition we have been working to make improvements to our existing site templates, in particular to the homepage and navigation as well as a new campaign page to better promote individual tasks. The general template improvements and campaign changes are due to be completed this month whilst the homepage and navigation changes are currently being tested with customers.

We have held engagement sessions with staff and Members internally and with customers at the County Show. Both sessions were well attended and well received. We are holding another event internally on October 1st 10:30am – 2:30pm in the North lift lobby to ensure all officers and members have been given the opportunity to feed into the website design. Please do come along and let us have your feedback.

Property Services - Key projects

Old Wycombe Library

Plans are moving forward with refurbishing the vacant former library building into accommodation for Children's Services staff from Easton Street offices. Construction work is envisaged as starting in early October 2018 with completion, including fit out, by end of April 2019 allowing the staff to be relocated in May 2019.

Aylesbury Lending Library

The Lending Library has been temporarily relocated into the Aylesbury Study Centre allowing the refurbishment work on upgrading the library. The work is due for completion at the end of November 2018 allowing the relocation of both the Lending Library & Study Centre into the refurbished building in early December 2018.

Former Police Headquarters

As part of the wider Waterside North regeneration programme the former Thames Valley Police buildings along Exchange Street were acquired by the Council in 2014. The former Police HQ building was earmarked as an investment opportunity to yield an income stream to the council and deliver wider benefits including bringing a redundant building back into beneficial occupation and providing quality entertainment and dining facilities in the town centre. The rest of the TVP buildings have been demolished along with part of Old County Offices to make way for the new Waterside North car park which has been providing a valued service to the public and town centre businesses as well as providing BCC with a valuable revenue stream.

The County Council has recently signed an agreement for lease with a new tenant to operate the former Police building as an A3 category food and beverage facility offering South East Asian and Japanese fusion cuisine and bar. Next steps are Tenant fit out works and Landlords works to provide improved inclusive access and an outside seating area and both works are due for completion November 2018. The tenant is on track to open the restaurant's doors for business at the beginning of 2019.

Human Resources and Organisational Development

Harnessing Social Media as a great Resourcing tool for hard to fill posts

The HR Resourcing Team created a month-long campaign for Seeley's House, including multimedia content across social media channels. The campaign had a reach of over 25,000 people, and over 600 likes, comments and shares on Facebook. The campaign had a dual purpose both to act as a direct resourcing tool but also as a fantastic way to showcase the great work that Seeley's House does so that we can encourage candidates who might not otherwise have considered Seeley's House as a career opportunity. Using this approach the team has matched the skills of candidates from other campaigns at BCC with vacancies at Seeley's House and this has resulted in an additional three recruits, and filled the final Team Leader vacancy.

Again working with adult social care colleagues the Resourcing team has also created a marketing campaign to attract candidates for historically hard-to-fill posts. Following one such campaign, the team received five high-calibre applications for positions as Safeguarding Practitioners for the Multi-Agency Safeguarding Hub (MASH), and successfully made two appointments.

And finally the team has received recognition from other local authorities including Swindon Borough Council who visited to learn more about our social media resourcing strategies and the how we achieve high levels of engagement across social media platforms.

Children's Social Care Team Manager Development Centres

Working with CSC colleagues HR&OD have put together a multi-disciplinary team of HR professionals to support the Children's Services Ofsted journey. Six members of the HR Business Partner and OD & team have supported the design and delivery of seven full-day Team Manager Development Centre events. This process has involved all Team Managers and Assistant Team Managers in Children's Social Care. The feedback has been really positive and, although a challenging experience for some candidates, it has highlighted where further L&D is required and where we need to nurture individual talent. We are currently in the process of reviewing all of the outputs and defining our post development centre L&D offer.

A number of individuals across our service are also working on initiatives as part of the Children's Workforce Development Board, which has been created as part of the leadership and management improvement journey.

Our focus is on three key areas for improvement:

- Recruitment & change (from employer branding to the whole candidate experience – to increase the pool and improve the quality of candidates wanting to come to Bucks)
- Retention & wellbeing, including reward (from developing the vision and strategy to what a social worker might see and feel that encourages them to stay with Bucks and improve their wellbeing)
- Learning and Development (from design to delivery of bespoke training, support and development interventions)

**JOHN CHILVER
CABINET MEMBER FOR RESOURCES**

County Council



MEMBER DEVELOPMENT

MEMBER BRIEFINGS – INFORMATION EVENTS ON HOT TOPICS

Member briefings are a valuable opportunity to explore a particular issue, a new policy or strategy direction, or other service area developments. They provide an informal space for questions, suggestions and most importantly ensure Members are fully informed.

Feedback from Members attending shows these are highly valued. We recognise that everyone is extremely busy so aim to give as much notice as possible along with information about the session content. We also record attendance and apologies.

Democratic Services manage a 'forward plan' of briefings and can help service areas plan these in throughout the year. We talk through with the service to ensure a briefing is the most suitable option, scheduled at the most appropriate time and delivered in the most effective way.

Market stalls at Full Council are another helpful way of highlighting a project or team's work.

Confirmed Member Briefings are:

Date	Topic	Time	Venue
20 September 2018	Early Help (Support for Families)	On the rise of County Council	AVDC, The Oculus
26 September 2018 Invite to be sent	Home to School Transport	11.30am	Large Dining Room

Invites to all Member briefings will be sent out electronically from the Democratic Services calendar, please respond accordingly.

MEMBER ZONE

Please don't forget to check Member Zone for all updates

<https://intranet.buckscc.gov.uk/member-zone/training-and-resources/member-briefings/>

CONTACT US

You can contact Democratic Services via email: democracy@buckscc.gov.uk or telephone: 01296 382343.

Claire Hawkes, Head of Democratic Services



County Council

Cabinet Member Decisions Taken

Information on decisions taken by Cabinet Members since the last County Council agenda. For an up-to-date list of decisions taken and forthcoming decisions, please refer to the Council's website – www.buckscc.gov.uk/democracy

Cabinet Member for Children's Services

10 Aug 2018

CS07.18 - Post 16 Supported Living (Decision taken)

The Cabinet Member

- 1 **AGREED** to the commissioning of Supported Living Accommodation through a number of small block contracts (36 beds in total) for a term of 3 years (with the option to extend for a further 1 + 1 years) by means of an open tender process, with services to commence operation on 1st February 2019.
- 2 **DELEGATED** to the Executive Director of Children's Services the authority to take a decision on the contract award following the procurement process, which will be carried out as per the full Business Case and in line with the Local Authority's procurement and commissioning requirements.

Cabinet Member for Community Engagement and Public Health

27 Jul 2018

CE05.18 - Domestic Abuse Strategy 2018-2021 (Decision taken)

The Cabinet member AGREED:

- 1) To support the Domestic Abuse Strategy 2018-2021



Cabinet Member for Education and Skills

16 Aug 2018

ED05.18 - Consultation by John Hampden School, Wendover (Decision taken)

The Cabinet Member:

AGREED that as the governing board has followed the statutory guidance set down by the Department for Education for changes in status, the Cabinet Member for Education and Skills agreed to John Hampden Infant School changing its age range from 1 January 2019 to admit 3 year old children. The school's current age range is 4-7 and if the proposal is agreed it will become 3-7 years of age

Cabinet Member for Education and Skills and Cabinet Member for Resources

13 Aug 2018

ED04.18 - Allocation of grant for Supported Internships (Decision taken)

The Cabinet Members AGREED:

- 1. To ring-fence the supported internships grant to the Education and Skills Portfolio.**
- 2. To allow any unspent balances of the above grant to be carried forward to 2019/20 using the Education and Skills Portfolio's ring-fenced reserve.**

Cabinet Member for Education and Skills and Deputy Leader & Cabinet Member for Transportation

10 Aug 2018

T17.18 - Getting to School Strategy (Sustainable Modes of Travel Strategy) (Decision taken)

The Cabinet Members:

AGREED to adopt the Sustainable Mode of Travel to School (to be also known as the 'Getting to School Strategy' (Appendix 1) for the period to 2036 (over the life of LTP4).

The Strategy is a live document and will be updated each academic year as necessary.

Cabinet Member for Health and Wellbeing

31 Jul 2018

HW06.18 - Choice and Top-Up Policy (Decision taken)

The Cabinet Member:

APPROVED the revised Choice and Top Up policy which incorporates the changes outlined in section B of the report

22 Aug 2018

HW08.18 - Commissioning of engagement provider (Decision taken)

The Cabinet Member:

APPROVED the decision to commission a single provider to deliver an Engagement Service to support service users and carers to engage with the Integrated Commissioning Team. The contract will be offered for a period of 12 months to allow for analysis re potential alignment with other Adult Social Care contracts. The new single provider contract will commence on 1st November 2018 and will encompass all current provider activities.

The new provider will deliver a revised Partnership Board model.

Delegated Officer Decision following evaluation.

Cabinet Member for Health and Wellbeing and Cabinet Member for Children's Services

1 Aug 2018

HW07.18 - Market Position Statement (Decision taken)

The Cabinet Members:

AGREED to publish Buckinghamshire's Health and Social Care Market Position Statement 2018-2022, the theme of which is 'Prevention, Early Help and supporting people at a community level'.

Cabinet Member for Resources

4 Sep 2018

R06.18 - Data Protection Policy (Decision taken)

The Cabinet Member:

- **AGREED** the Overarching Data Protection Policy (2018)

4 Sep 2018

R05.18 - Social Care in Prisons & War Pensions Scheme Disregard Grant Allocations (Decision taken)

The Cabinet Member AGREED that:

- The Social Care in Prisons grant allocation of £80,080 and War Pension Scheme Disregard grant of £56,650 be added to the Adult Social Care 2018/19 budget.

- The Social Care in Prisons grant allocations and War Pension Scheme Disregard grant allocations, received in future years, be added to the Adult Social Care budgets

Deputy Leader & Cabinet Member for Transportation

18 Jul 2018

T14.18 - Fleet Trading Account Budget 2018-19 (Decision taken)

The Cabinet Member:

AGREED the Fleet Trading Account budget for the financial year 2018-19 in line with current Financial Regulations. Section B12

31 Jul 2018

T16.18 - Appointments to Outside Bodies 2018/19 (Decision taken)

The Deputy Leader:

APPROVED the list of appointments to outside bodies 2018/19 as set out in Appendix 1 of the report

14 Aug 2018

T18.18 - Gerrards Cross Waiting Restrictions (Decision taken)

The Cabinet Member:

a. AUTHORISED the Executive Director for Transport, Economy and Environment to make the Traffic Regulation Order for the scheme outlined in this report. Noting that it is different to the one that was advertised as part of the Statutory Consultation process.

b AUTHORISED, having considered the objections and feedback, that the Traffic Regulation Order (TRO) be made as advertised at Statutory Consultation in February – March 2018 with the following minor amendments:

- Woodlands (Plans W 23, W 24, X 24) Not to proceed with the proposed No waiting Mon-Fri 11am to 1pm & Mon-Fri 1pm to 3 pm waiting restrictions (Plan W 24), the No waiting at any time and the disabled parking bay will proceed as advertised.
- Ethorpe Crescent (Plan V 22) amend return period from 1 hour to 2 hours.
- South Park Crescent (Plan V 21) amend return period from 1 hour to 4 hours.

c. AGREED that responders to the Statutory Consultation be informed of the Deputy Leader & Cabinet Member for Transportation Decision

15 Aug 2018

T19.18 - Marlow Town Centre waiting, loading and parking review (Decision taken)

The Cabinet Member:

RATIFIED the officers decision NOT to implement the proposed waiting, loading and parking as detailed in Appendix 6 - Maps

16 Aug 2018

T21.18 - A4146 Stoke Hammond & Linslade Western Bypass - Surfacing Material (Decision taken)

The Cabinet Member:

AGREED to the surfacing of the A4146 Stoke Hammond and Linslade Western Bypass with Hot Rolled Asphalt and chippings

16 Aug 2018

T20.18 - Chalfont St Peter Waiting Restrictions (Decision taken)

The Cabinet Member:

- a. **AUTHORISED the Executive Director Transport, Economy, Environment to make the Traffic Regulation Order for the scheme outlined in this report.**
- b **AGREED that the Traffic Regulation Order (TRO) be made as advertised at Statutory Consultation in February – March 2018**
- c. **AGREED that responders to the Statutory Consultation be informed of the Deputy Leader & Cabinet Member for Transportation Decision**

22 Aug 2018

T22.18 - Chepping Wye Valley Waiting Restrictions (Decision taken)

The Cabinet Member:

- a. **AUTHORISED the Executive Director for Transport, Economy, Environment to make the Traffic Regulation Order for the scheme outlined in this report. Noting that it is different to the one that was advertised as a part of the Statutory Consultation process.**
- b. **AGREED that the Traffic Regulation Order be made as advertised at Statutory Consultation but with the following amendments:**
 - 2) **reduction in length of double yellow line markings (No waiting at any time) restriction along Waterside (junction with Wycombe Lane remains protected) (plan AL 83)**
 - 3) **removal of double yellow line (No waiting at any time) restriction along Thames Close, Bourne End (plan AH 92)**
 - 4) **reduction in lengths of double yellow line (No waiting at any time) along Rose Avenue and Hawthorn Crescent, junctions remain protected (plans AH 60, AI 60, AI 62)**
- c. **AGREED that responders to the Statutory Consultation be informed of the Deputy Leader & Cabinet Member for Transportation Decision**

3 Sep 2018

T23.18 - Asheridge Road, Chesham - Waiting Restrictions (Decision taken)

The Cabinet Member:

- a. **AUTHORISED** the Executive Director Transport, Economy, and Environment to make the Traffic Regulation Order for the scheme of reduced length to the one as advertised at Statutory Consultation (“the Amended Scheme”) (see Appendix D). The Amended Scheme will allow for additional space for parking on Asheridge Road whilst maintaining junction protection for Ash Grove.
- b. **AGREED** that the Executive Director of Transport, Economy, Environment Business Unit review the Objections and Feedback received at Statutory Consultation
- c. **AGREED** that responders to the Statutory Consultation be informed of the Deputy Leader & Cabinet Member for Transportation Decision.

Leader of the Council

25 Jul 2018

T15.18 - Commissioning of construction – A355 Improvements Project (Decision taken)

The Leader

APPROVED the commissioning of Balfour Beatty through the Scape Framework to construct the A355 Improvements Project.

AGREED to delegate authority to the Head of Highways Infrastructure Projects for any further design changes in consultation with the Cabinet Member for Transportation and the Local Member.

For further information please contact: Claire Hawkes on 01296 382343